

The Electric Cooperative Model: The PEC Story and the Future of the Utility Industry

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U.S. Electric Cooperative Territory

Over 900 electric cooperatives

Serve nearly 42 million members in 47 States

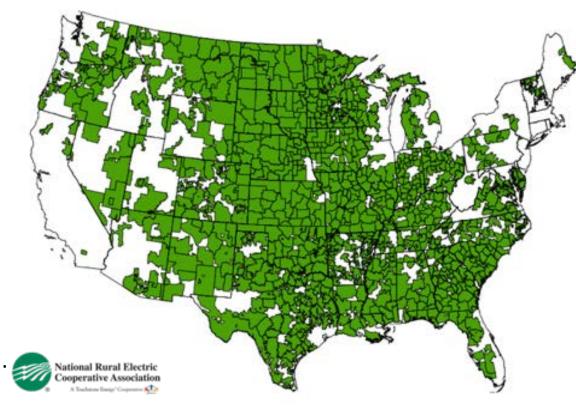
Cover ~75% of nation's land mass

Own 42% of all distribution lines

Totals 2.6 million line miles

Generate ~5% of total electricity produced in the U.S. ≥

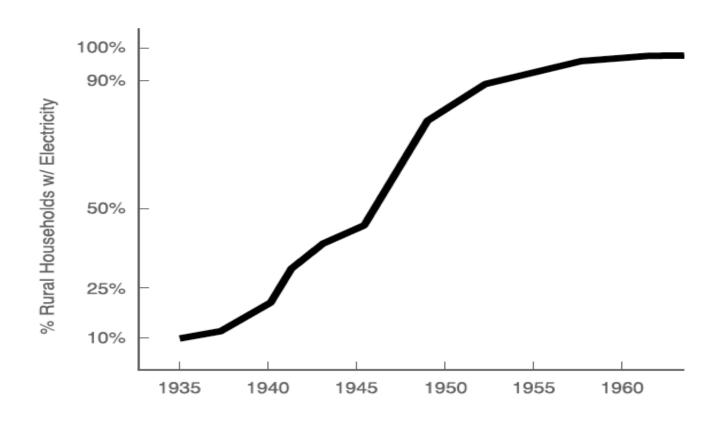
Deliver ~11% of kWhs sold in the U.S. annually







Rural Electrification Growth





Cooperative Principles

Voluntary & Open Membership

Democratic Control

Member's Economic Participation

Autonomy & Independence

Education, Training, & Information

Cooperation Among Cooperatives

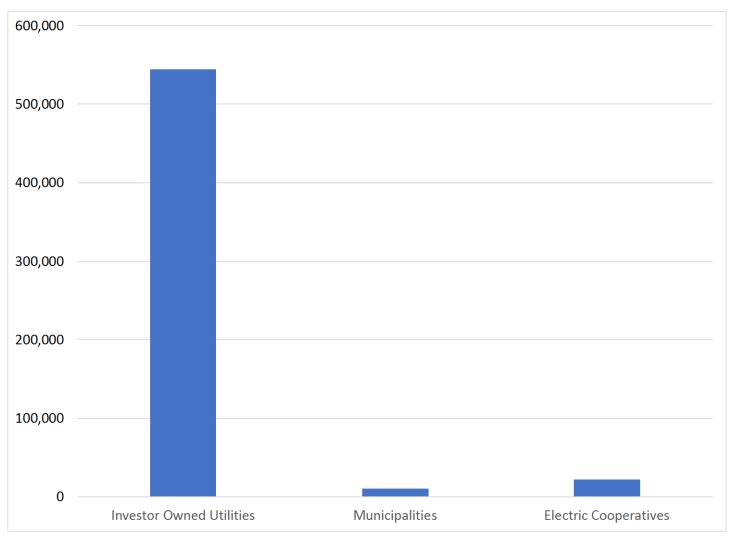
Concern for Community



how do electric cooperatives compare with other utilities?

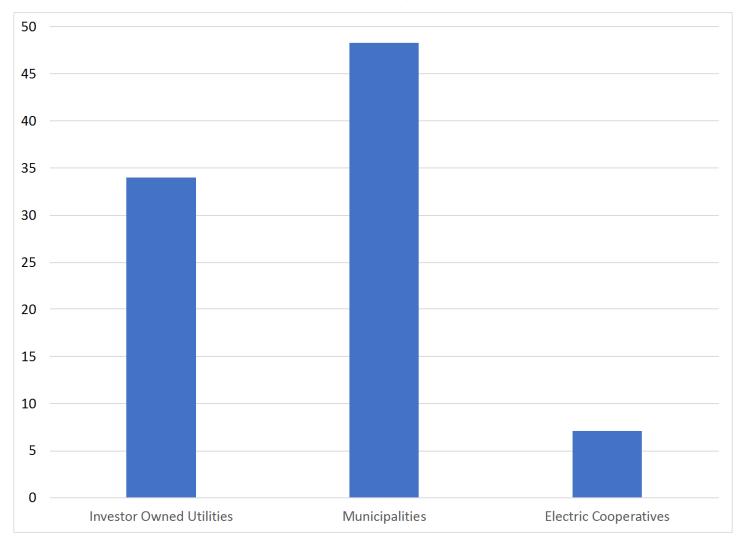


Average Consumers Served



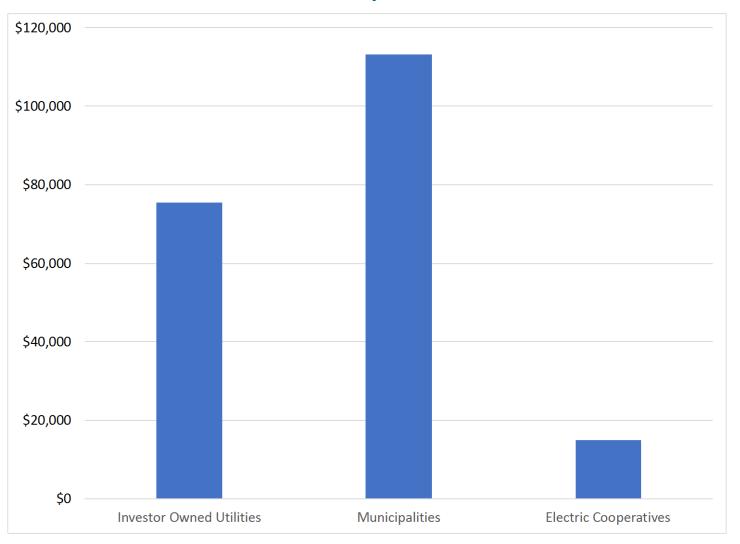


Consumers per Mile





Revenue per Mile

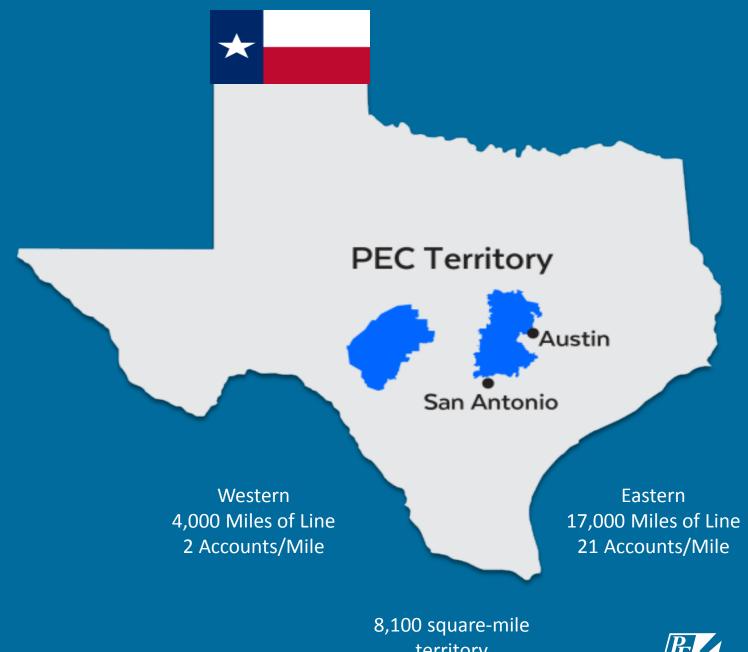




about PEC



Cooperative Territory







Cooperative snapshot

As of Dec. 31, 2016

287,422
Active Accounts

12,140
Total Meter Growth (2016)

\$56M 2016 Margin (EST)

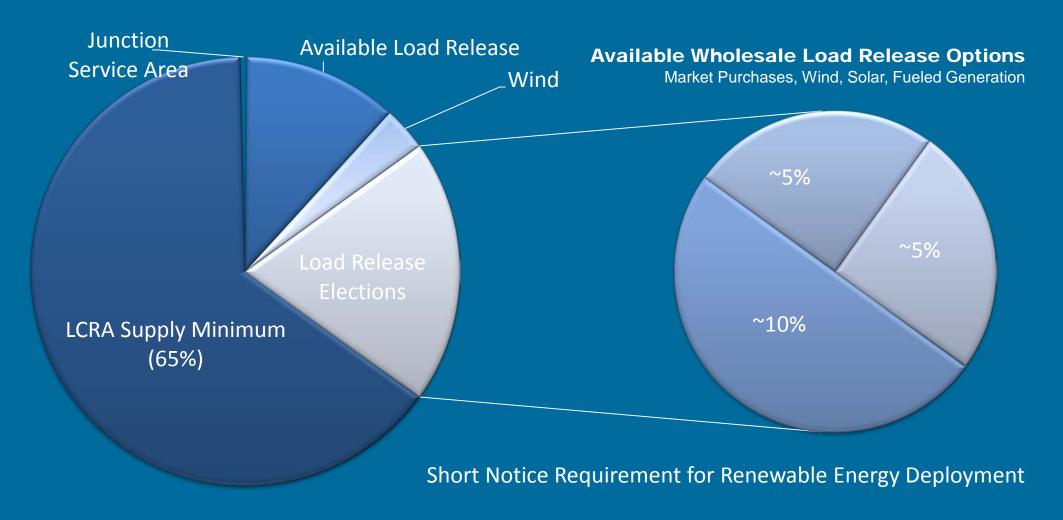
38% 2016 Equity (EST)

723
Employees

> 6 Billion kWh sold



Power Supply Diversity



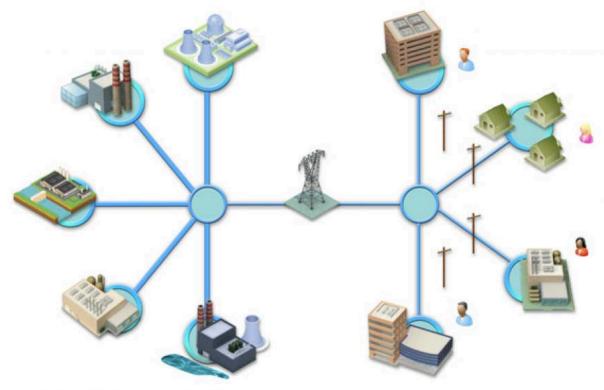


Everything has changed.... nothing has changed

-Unknown



Today's Power System

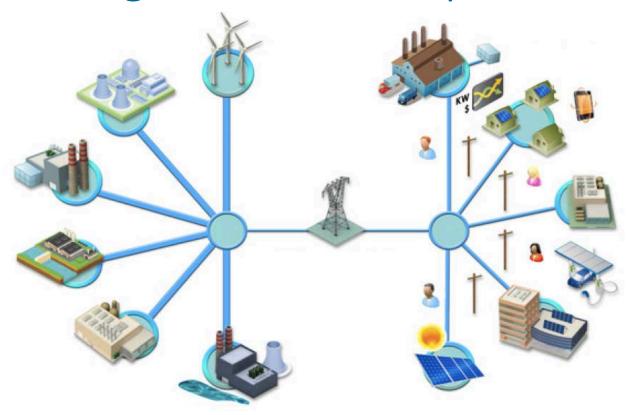


Core Mission - Today

- 1. Safe
- 2. Reliable
- 3. Affordable
- 4. Environmentally Responsible



Integrated Power System



Core Mission - Future

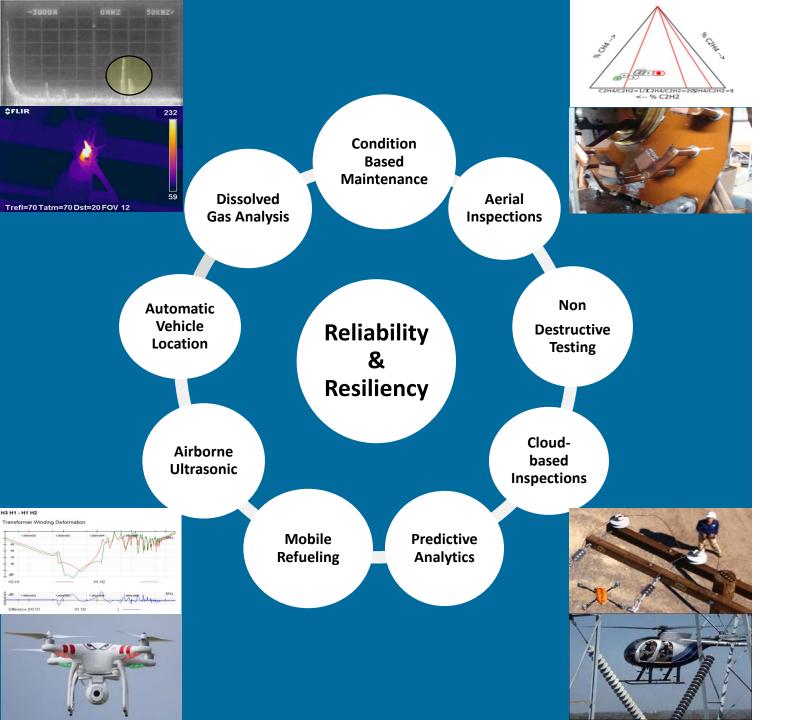
- 1. Safe
- 2. Reliable
- 3. Affordable
- 4. Environmentally Responsible

- 5. Flexible
- 6. Resilient
- 7. Connected



advancing technology...





Operational Efficiencies & Advanced Maintenance



Optimizing the Grid and Operations

Specialized Staffing

Enterprise Software Overhaul

Massive Investment in New Tools

New GIS Inventory >500,000 Nodes

Full Device Connectivity & Analysis

New Outage Management System

Advanced Volt/VAR Optimization

Distribution Fault Anticipator

Mobile Re-Fueling & Maintenance

Ushering In LOWER Rates/Options

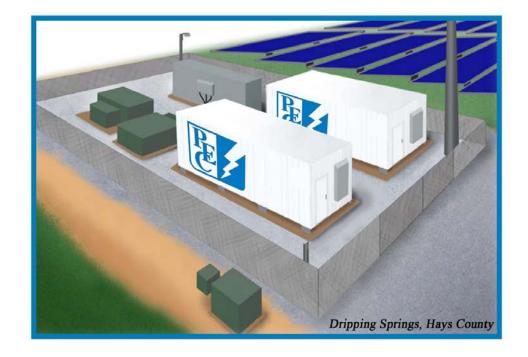


Can storage provide value?



PROJECT HIGHLIGHTS

| Power-energy 2.0 MW - 4.0 MWh | Cost-effectiveness \$787/kWh | Emissions displacement 85,815,296 lbs. CO ₂ 36,927 lbs. NO _X 7,400 lbs. Particulate 86,787 lbs. SO ₂ |
|--------------------------------------|--|---|
| Duration 2 hours | Cost per lifetime energy \$0.0580/kWh | |
| Implementation cost \$3,147,454 | No. cycles to 80% 6,000 | |
| Grant request \$1,500,000 (47.7%) | Project life 20 years | Roundtrip efficiency 90.9% |

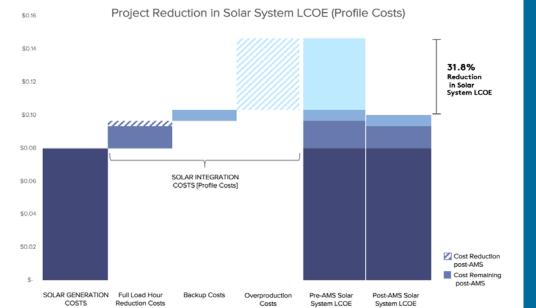




Security Constrained Economic Optimization of PV and Other Distributed Assets Build a microgrid as an intelligent network node, co-optimizing PV, storage, EV charging and building loads

Enhance grid system layer with real-time distribution system situational awareness and advanced analytics.

Solution will enable cost effective integration of high penetrations of distributed PV in the power grids of the future, while meeting the objectives of reliability, resiliency and affordability.





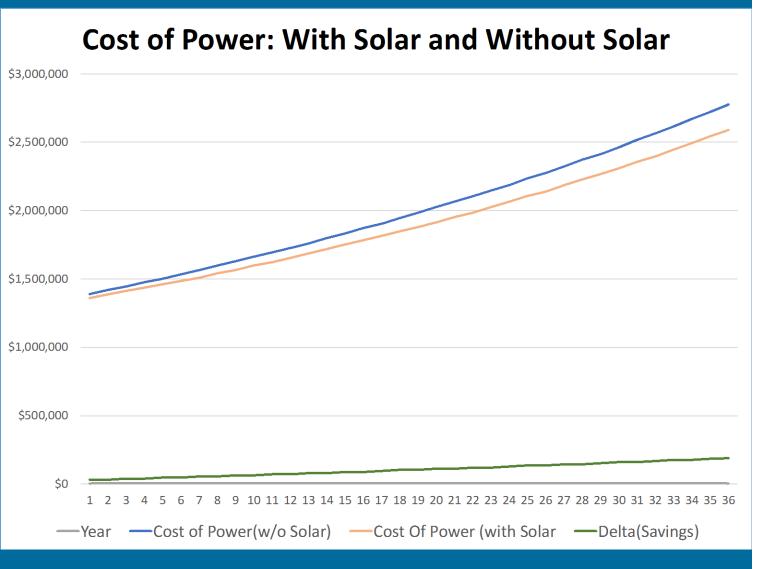


service innovation...



is solar cost effective?



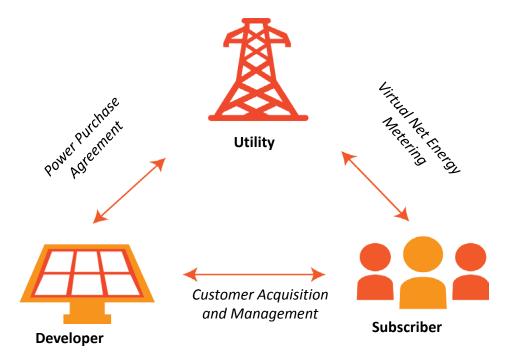


Assumptions

- Large C&I Consumer
- 1.2MWdc System
- Single Axis Tracking
- Installation Cost: \$1.90/W
- Solar Degradation: 0.5% annually
- DC to AC Size Ratio: 1.1
- Capacity Factor: 20.6%



Community Solar Solution ~ 1MW



Multiple locations – up to 15MW

Strategically located within PEC territory

Consider anchor-tenants – C&I could commit to 50% of the output, reduces risk of low subscriptions

Provides system benefits



Lease-Space Solar Solution 250kW – 1MW





Partnering with PEC members

Installing on member owned properties

Increased power quality

PEC will own the generation

















financing...



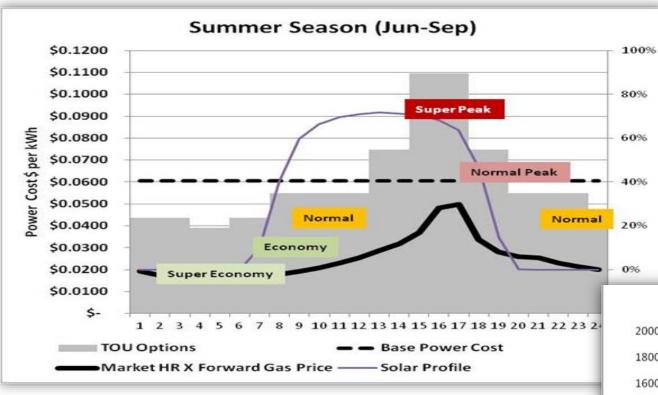
Empower Loans

Up to 10-year loan on the face of the bill (max \$20K)

USDA Rural Utilities Service - Energy Efficiency Conservation Loan Program (low interest rates)

Available for solar and storage (batteries)



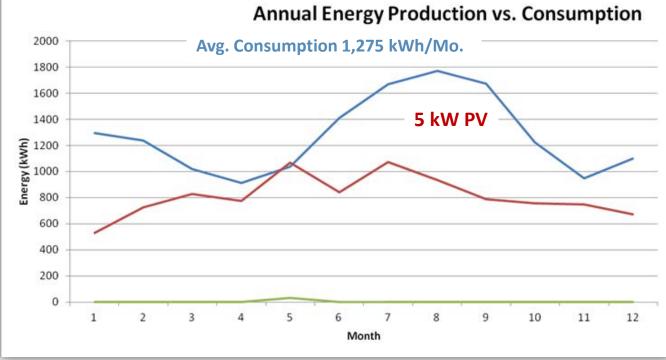


Empower Loans

Annual Margin Reduction due to Loss of Incremental Sales **\$41**

Financing Premium 1%

Annual Financing Margin Contribution **\$80**

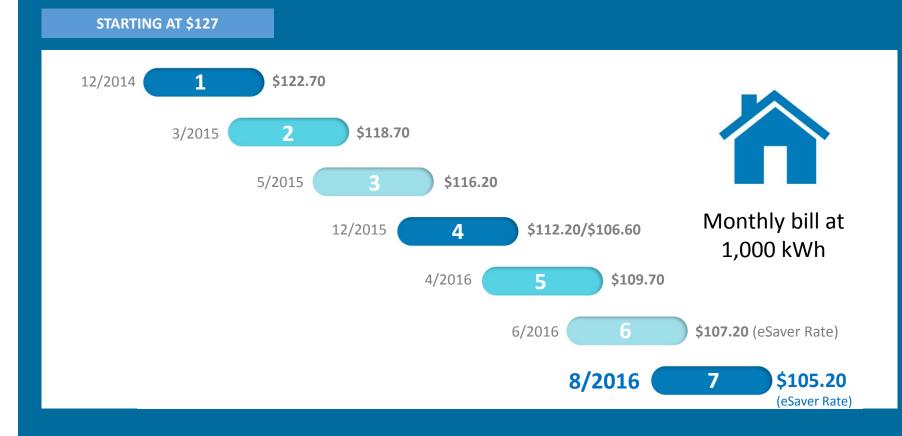




consumer engagement...



Rate Reductions



Also in December 2016, PEC Distributed **\$8.9 Million** in Capital Credits and Invoked **Revenue Adjustment Factor** Saving Members **\$6 Million**



Residential and Farm/Ranch eBilling Conventional eSaver **eDraft** monthly service monthly service monthly service monthly service availability charge availability charge availability charge availability charge Paperless Automatic Paperless Paper billing bank draft billing billing Automatic bank draft **LEARN MORE LEARN MORE LEARN MORE LEARN MORE** Water Well **Small Power** Large Power Renewable Energy Rider

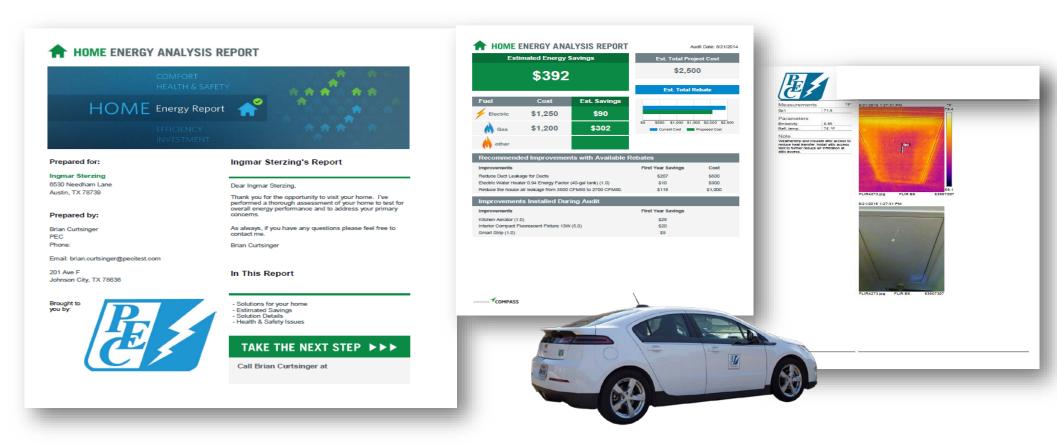
Interconnection Net Metering Up to 50 kW

Area Lighting

Rate Options



Energy Services Support



New energy assessment tools provide members with direct ways to evaluate and improve the way they use energy



Installer Fair/Exhibits

- Consumer Education
- Local Installers
- PEC Energy Advisors
- Solar Car Workshop
- Texas Solar Energy Society

Home Exhibits

- PV Home Sites
- Homeowner, solar installer and PEC Staff at each location
- Engage & Collaborate

PEC Hill Country Solar Tour





Economic Development Strategies





corporate citizenship...





Community Engagement

Promoting the Power of Change

\$22,000+ in contributions from over 6,800 participants

Heart to Heart campaign launches Feb. 1



College Scholarships



\$10K - 1

\$5K - 3

2.5K - 10

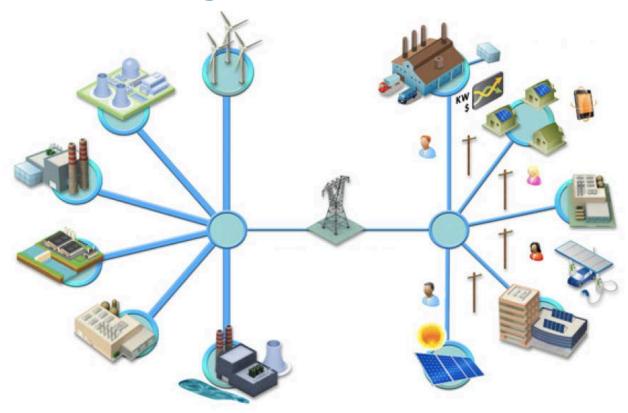
2017 Scholarship increased to \$100K



the future?



The Integrated Power Grid



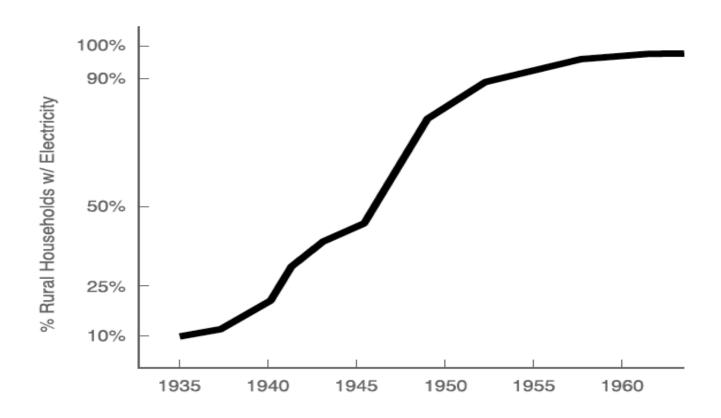
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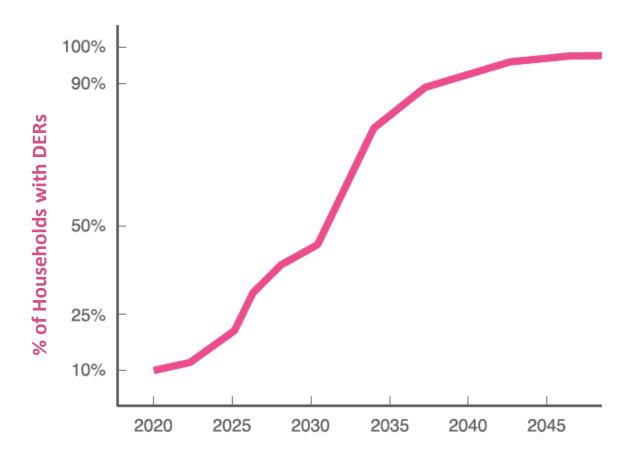


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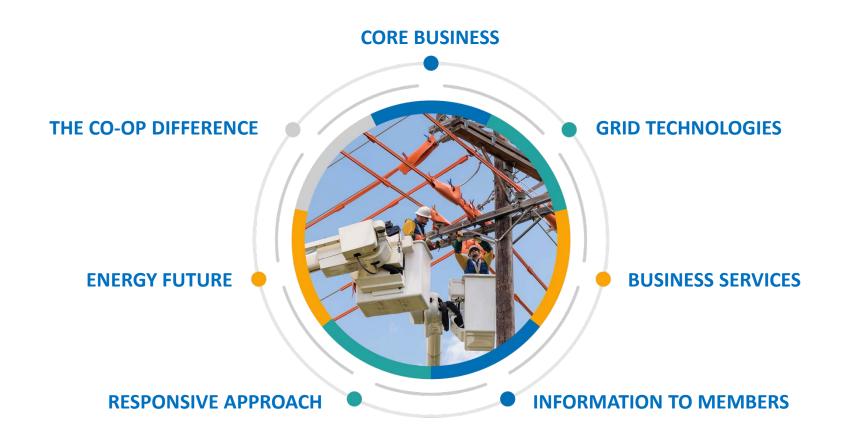


Tomorrow's Electric Cooperatives?





Innovation, Excellence, Service







The secret of getting ahead is getting started.

-Mark Twain





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