

# **Critical Skill Shortages Project: An Assessment of Root Causes for Skill Shortages in the Wireless Industry in Greater Austin**

**A Report for  
*WorkSource* – Greater Austin  
Area Workforce Board**

**A Research Initiative of *WorkSource*-Greater Austin Area Workforce Board**

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## Introduction

The overall aim of the Critical Skill Shortages Project is to better align the workforce development system with economic development efforts in Austin.

Both Austin and the State of Texas have pursued a cluster-based approach to economic development. In 2004, the Greater Austin Chamber of Commerce (GACC) raised \$13 million through its "Opportunity Austin" campaign to finance a five-year economic development effort targeting nine industry clusters:

1. Automotive Manufacturing
2. Biosciences, including biomedical, and pharmaceutical products
3. Product Manufacturing
4. Wireless Technology
5. Transportation and Logistics
6. Computer Software
7. Clean Energy
8. Semiconductors
9. Digital Media

In a previous report, we assessed the nine industry clusters targeted by the GACC according to their labor market suitability and their potential for industry engagement. On the basis of this assessment, we chose two industry clusters for further work: biosciences/biomedical /pharmaceutical products and wireless technology. Both clusters are emerging industries, populated by small firms, and characterized by fast changing technologies. In each of these clusters, about 100 firms are located in the Greater Austin area. Both clusters hold promise for significant development in Austin.

After securing agreement from our *WorkSource* Board advisors, we conducted further investigations of the biosciences and wireless technology clusters. This report summarizes our findings on the labor market in wireless technology in Austin.

### Framing the Issues

We start by briefly attempting to frame the issues within which we are examining occupational skill shortages in these clusters.

Shortages, in one way or another, can all be traced to problems in at least one of three areas:

**Training "fit"** is the match between employer needs and available training, in terms of the content of the training. This may include the correct knowledge base, the right skills taught, or even the way the training is provided. In several cases, employers cited insufficient applied knowledge or experience with hands-on skills.

**Training capacity** describes whether there are enough training slots available to meet the needs. Training capacity may include slots in 4-year colleges, 2-year

colleges, trade schools and programs, continuing education classes, customized training, and even a company's own capacity to provide in-house training and on-the-job training.

**Training utilization** relates to the question "If we build it, will they come?" In some cases, employers may consider the training to be good, and there are sufficient training slots, but the program does not attract enough qualified applicants, or those applicants who enter training do not complete the program and thus do not gain the skills needed for the jobs.

Within each of these areas, there are different types of associated root causes. Problems with training fit may stem from communication and feedback mechanisms between industry and the workforce development community that are either missing or misconnecting, information links may lack clarity, or workforce developers must adhere to program guidelines or requirements that do not match the needs of employers. Problems with training capacity may be based on a shortage of instructors or facilities due to competing demands for those resources. Problems with training utilization may be caused by a combination of factors, including insufficient information about the employment opportunities or the training available, negative perceptions about the jobs or the training, insufficient wages or incentives to attract trainees, or barriers to entry or to complete the training, such as problems with training schedules, child care or transportation that preclude participation of applicants in the training.

There are also several larger conceptual considerations that merit attention.

First, there appears to be an inherent clash of cultures between economic and workforce development practitioners. Economic development tends to put its faith in markets' ability to work out the details after an initial assist through public sector incentives or outreach. The concerns that occupy workforce development—including which occupations might be critical for a given cluster to flourish, how local residents might best be prepared for these jobs, how long the process of preparing the workforce might take, and where the financing for it might come from—are found in these "details." Effective and timely preparation of local residents often requires considerable planning and investment of public and private resources. A "market approach" may take years to accomplish, during which time local residents will not be prepared for jobs, so companies will incur added costs to recruit out-of-town candidates.

Second, the underlying assumption of the Critical Skills Project may or may not hold up in practice. The assumption is that the regional success of these clusters depends on effectively addressing current or projected critical skill shortages that are operating as barriers to further growth. However, there may well be other more immediate 'root causes' that serve to constrain these clusters, ones that are as critical to success as skill shortages. A prime example of this is Michael Dell's announcement several years ago that infrastructure inadequacies, specifically Austin's underdeveloped set of roads, and not shortages of workers with the appropriate skills or work attitudes, had led Dell Computer to limit its growth in Central Texas and direct it to its plants in Tennessee, Ireland and Asia. Addressing such problems may well be at least as important for the success of these clusters in the region as skill shortages and may require the collective efforts of a wider array of decision-makers in the private sector and several levels of government as well.

A third and closely related issue is that labor market processes are increasingly non-linear. Labor economists once could clearly articulate the “career ladders” that workers could use to advance within a given employer or industry if they obtained the requisite education, skills and experience. In today’s labor markets, this is no longer the case. Several as yet imperfect metaphors are emerging to describe and understand the way labor markets work. Two such metaphors—the “career lattice” and the “climbing wall”<sup>1</sup>—suggest that progression may require some sideways or even downward movement for workers at times as they navigate today’s labor markets. This implies that there may also be related non-linear “work-arounds” for potential skill shortages, such as skill training at the community college level for graduates of 4-year colleges who have the knowledge but not the skills or experience in applying their knowledge.

To the extent that skill shortages act as a barrier to further growth in the targeted clusters, it is far more likely in industry clusters where the preparation process for highly skilled professional and technical workers is much longer and more elaborate. Biosciences generally fit this mold much more so than Wireless. In Biosciences, large shares of the workforce will necessarily require college academic training, some of it at the postgraduate level, while most of the key workers in Wireless may only need industry experience or technical certification. We presume that both the root causes and the associated solutions to any identified skill shortages in these clusters will look quite different.

### **Cluster-driven Economic Development**

Regional economies are composed of three main types of activities: natural resources clusters, local clusters, and traded clusters. Natural Resource Clusters are found in regions where a particular natural resource is abundant. Local clusters are found in every region and produce goods and services that are needed by the local population, e.g. retail trade, or hospitals and medical facilities that serve the local population. Traded clusters in a region produce goods and services that are in competition with other regions and nations. They trade across the nation and the globe (e.g. automotive parts, medical devices). These clusters tend to be concentrated only in a few regions.

Traded clusters drive regional prosperity. While local clusters account for roughly two-thirds of employment in an average region, traded clusters heavily drive the prosperity and growth of a region. This is because traded clusters can achieve higher productivity, their growth is unconstrained by the size of the local markets, and their success creates much of the demand for local clusters. Thus our primary interest in this study is traded clusters.

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<sup>1</sup> For more on this topic, see: David W. Stevens, “Welfare to Work Policy,” Baltimore, MD: The Jacob France Institute, University of Baltimore, July 2001. This is a revised version of a paper presented to *America’s Workforce Network Research Conference* in Washington, D.C. on June 27, 2001.

## **The Wireless Cluster: What is Wireless?**

The wireless cluster is emerging, technically challenging, rapidly changing, and populated by many newly established small firms. The wireless cluster includes numerous categories and components, many of which overlap with Advanced Technology and Manufacturing, Computer Software and/or Digital Media Clusters, which the Greater Austin Chamber of Commerce is also targeting. These components include hardware development and manufacturing, software development, semiconductor chip design, and a variety of uses and applications, which vary according to bandwidth and radio frequency spectrum allocations. As Erin Defossé, Executive Director of the Austin Wireless Alliance, explained: "Stripped to its essentials, wireless is no more than semiconductor chips that send radio signals together with 'way cool' software."<sup>2</sup>

### **Wireless in Austin**

#### **The Industry and Economic Development**

The GACC specifically targets Wireless Technology but considers the cluster to include elements of telecom, computer software related to wireless, and digital media related to the emerging visual technology for camera phones and other wireless devices. The focus includes the major wireless phone carriers and their network of suppliers as well as wireless Internet services provided by a number of Austin companies such as Wayport and Alereon.

An IC<sup>2</sup> Institute study identified 91 wireless firms in Austin in 2003. Among the wireless companies with 100 or fewer employees were approximately 3,400 employees. This number was expected to double to nearly 8,000 employees by 2008 (IC<sup>2</sup> Institute, January 2004). Among 39 firms responding to a survey made for the IC<sup>2</sup> study, fully 80 percent anticipated hiring additional staff within the next year. Only 2 firms out of the 39 did not anticipate hiring within the next five years.

In its economic development initiatives, Texas focuses on wireless technology. Texas targets Wireless Technology specifically through the State Strategy on Advanced Technology (SSAT), and wireless technology is also targeted in the Texas Industry Cluster Initiative as part of the broader category entitled "Computer and Information Technology."

Austin's strengths in wireless are significant. The area has all the ingredients to build a significant cluster in wireless. Austin has the strongest semiconductor industry cluster in the nation. Austin also has significant software capabilities. The University of Texas Wireless Networking and Communications Group is world-renowned for its research in wireless. In addition, there is a considerable amount of research underway in the private sector, including SBC Laboratories and IBM and a wide variety of smaller firms. IBM's Solutions Laboratory, a research and development facility that prototypes and develops proof of concept (i.e., proof that an idea actually works) in a variety of wireless applications for home, office and automobiles, is located in Austin. In addition, thanks in part to the efforts of organizations such as Austin Free-net and the Austin Wireless City Project, Austin ranks third on Intel's annual listing of most unwired cities in the nation.<sup>3</sup> Austin is home to the major standards and certification organization for wireless devices, the Wi-Fi Alliance, formed in 1999 to certify the interoperability of IEEE 802.11 products and promote them as a global wireless local area network (LAN) standard. Austin is also known for its

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<sup>2</sup> Interview with Erin Defossé, Executive Director, Austin Wireless Alliance, July 8, 2005.

<sup>3</sup> Available on the internet at <http://www.intel.com/personal/wireless/unwiredcities/> Accessed August 1, 2005.

entrepreneurial environment that fosters the development of new businesses, especially in information technology.

Austin is attracting more venture capital. The *Austin American-Statesman* reported that Square 1 Bank, a venture bank based in Research Triangle Park, N.C., plans to begin operations in Austin on August 8.<sup>4</sup> The Austin Technology Incubator has established a special unit devoted to wireless technology. It seeks to connect early-stage startups with investors, partners, suppliers, and customers.

Table 1 displays the available information on Location Quotients (LQs) for Travis County in industry classifications related to the wireless technology cluster. Unfortunately, due to unavoidably missing information, it shows only a partial picture. Austin's Location Quotient (LQ) for semiconductors and related device manufacturing is extraordinarily high at 14.47, meaning that Travis County has more than 14 times the national average concentration of employment in semiconductors. Other industries show strength ranging from 1 to just over 2, indicating employment concentrations of up to more than twice the national average. Only the category "communication equipment repair" is below the national average.

**Table 1: Location Quotients calculated from Quarterly Census of Employment and Wage Data (2004)**

Industry	Travis County, Texas
Base Industry: Total, all industries	1.00
NAICS 334220 Broadcast and wireless communications equip.	ND
NAICS 334290 Other communications equipment manufacturing	ND
NAICS 334413 Semiconductors and related device mfg.	14.47
NAICS 443112 Radio, TV, and other electronics stores	1.23
NAICS 515 Broadcasting, except Internet	2.10
NAICS 516 Internet publishing and broadcasting	1.78
NAICS 5172 Wireless telecommunications carriers	2.07
NAICS 5173 Telecommunications resellers	1.05
NAICS 5174 Satellite telecommunications	ND
NAICS 5175 Cable and other program distribution	ND
NAICS 5179 Other telecommunications	NC
NAICS 811213 Communication equipment repair	0.69
Footnotes: (ND) Not Disclosable (NC) Not Calculable, the data does not exist or it is zero	
Location Quotient: Ratio of analysis-industry employment in the analysis area to base-industry employment in the analysis area divided by the ratio of analysis-industry employment in the base area to base-industry employment in the base area.	

Within the Greater Austin area, a variety of businesses are working across the entire wireless landscape—over the entire radio frequency spectrum and in nearly every segment of the value chain, from design and production of chips through providing services.<sup>5</sup>

<sup>4</sup> Laurie Parks, "A new bank for tech startups: Square 1 will compete with Silicon Valley Bank and Comerica for Austin-area startups," *Austin American-Statesman* (August 5, 2005).

<sup>5</sup> See Ed Acosta, "Austin's Wireless Landscape." Presentation to the Austin Technology Council, Texas Executive Summit 2004



## Workforce Development – Education and Training

The wireless cluster has occupations and skill development needs that are well suited for strategic intervention by the workforce system. Technicians are needed, as are approaches to upgrade the skills of individuals who have learned to manage wired networks so that they can install, troubleshoot, or manage wireless networks. Twenty-six of the 132 jobs (20%) in wireless field posted on Monster.com in July 2005 require an associate's degree or high school diploma and/or relevant experience (see Appendix B).

From a workforce development perspective, what background and preparation is appropriate for workers in wireless technology? Is it engineering? Electronics? Computer Science? Computer networking? Or some combination? Is wireless an overlay, or a focus in and of itself?

### University-Level Preparation

At the university level, Wireless generally means engineering. The key department at the University of Texas at Austin is Electrical Engineering, which has experienced increasing student enrollment over the past four years (see Table 2). All graduate students in this Department major in Electrical and Computer Engineering. The Department is home to the Wireless Networking and Communications Group, a world-renowned research facility in wireless technology which works with several dozen graduate students. The Computer Science Department in the College of Natural Sciences also has a strong student enrollment. The School of Information (formerly Graduate School of Library and Information Science) also produces graduates with an interest in the field of information technology.

**Table 2: Statistics on Student Population at University of Texas, Austin**

College/Department/Major	Degree Conferred	1999-2000	2000-2001	2001-2002	2002-2003	2003-2004
<b>ENGINEERING</b>						
Electrical Engineering	B	257	285	301	334	376
Electrical and Computer Engineering (1)	M	138	122	143	114	162
	D	49	46	32	51	53
	<b>Total</b>	<b>444</b>	<b>453</b>	<b>476</b>	<b>499</b>	<b>591</b>
<b>INFORMATION (2)</b>						
	M	145	138	113	100	105
	D	8	3	1	2	5
	<b>Total</b>	<b>153</b>	<b>141</b>	<b>114</b>	<b>102</b>	<b>110</b>
<b>NATURAL SCIENCES</b>						
Computer Science	B	265	281	355	410	348
	M	54	46	57	39	36
	D	12	11	15	10	17
	<b>Total</b>	<b>331</b>	<b>338</b>	<b>427</b>	<b>459</b>	<b>401</b>
<b>All Majors</b>	<b>Grand Total</b>	<b>928</b>	<b>932</b>	<b>1017</b>	<b>1060</b>	<b>1102</b>

*B = Bachelor's M = Master's D = Doctoral*

(1) Beginning in Spring 1997, Master and Doctoral programs in Electrical Engineering became Electrical and Computer Engineering.

(2) Beginning in fall 2002, the Graduate School of Library and Information Science was changed to the School of Information.

Sources: Reports of Degrees Conferred as compiled by the Office of the Registrar, the Deans of the Schools and Colleges, and the Office of Institutional Research.

## ***Sub-baccalaureate Preparation – Education and Skills Training***

### **Industry Certification Programs**

Certification of skill and knowledge is especially important in the field of computer and information technology. Appendix C contains a list of skill certifications compiled in 2003 by the Texas Skill Standards Board for the industry category, "Telecommunications, Computers, Arts and Entertainment and Information." As this appendix illustrates, an enormous variety of skill certifications exists in these industries.

Some certifications are vendor-neutral, meaning that they operate with equipment from a variety of vendors. Others are vendor-specific (e.g., Microsoft, Cisco), but since these vendors have such a large share of the product market, their certifications are meaningful in the labor market.

As wireless technologies mature, professional and industry groups are becoming established and developing a variety of skill standards and certifications specifically in wireless.

Some of the key certification activities in wireless include the following:

The Society of Cable Television Engineers (SCTE) and the National Cable Television Institute (NCTI) have joined to provide a series of training materials and certifications for jobs in the telecommunications industry (<http://www.ncti.com/>)

The Association of Wireless Professionals (AOWP) (<http://www.aowp.org/>) offers education and certification programs for sales and customer service professionals working in wireless.

The Global Wireless Education Consortium (GWEC) (<http://www.gwec.org>) brings companies and institutions together to develop curricula for a strong wireless workforce. GWEC has published 22 "points of knowledge" for inclusion in curricula at two-year and four-year institutions. The points range from basic skills to switching expertise, radio frequency (RF) Theory, microwave knowledge, test tools, health and safety, and regulatory standards and conventions. In collaboration with Seattle area community college, GWEC developed and published skill standards for wireless telecommunications in two areas of concentration: (1) Deployment and implementation: workers who install, troubleshoot and test equipment, and (2) Maintenance and operations: workers who repair, troubleshoot and maintain systems. In each concentration, the report identifies associated activities, knowledge and skills required, and performance indicators.<sup>6</sup> These skill standards were created in 2001 and have not been updated.

The Wireless LAN Association (<http://www.wlana.org>) offers a variety of free educational papers as well as training and self-study materials for sale to help workers prepare for a variety of wireless certifications, including the following:

- Certified Wireless Network Administrator (CWNA®)
- Certified Wireless Security Professional (CWSP®)
- Certified Wireless Analysis Professional (CWAP®)
- Certified Wireless Networking Expert (CWNE®)
- Certified Wireless Network Trainers (CWNT®)

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<sup>6</sup> State of Washington Board for Community and Technical College. 2001. "Skill Standards for Wireless Telecommunications" [http://www.wa-skills.com/PDFs/wireless\\_tele/WIRELESS.pdf](http://www.wa-skills.com/PDFs/wireless_tele/WIRELESS.pdf)

These certifications were developed by Planet3, a Georgia Corporation. As indicated later in this report, the certifications are becoming recognized by Austin area employers.

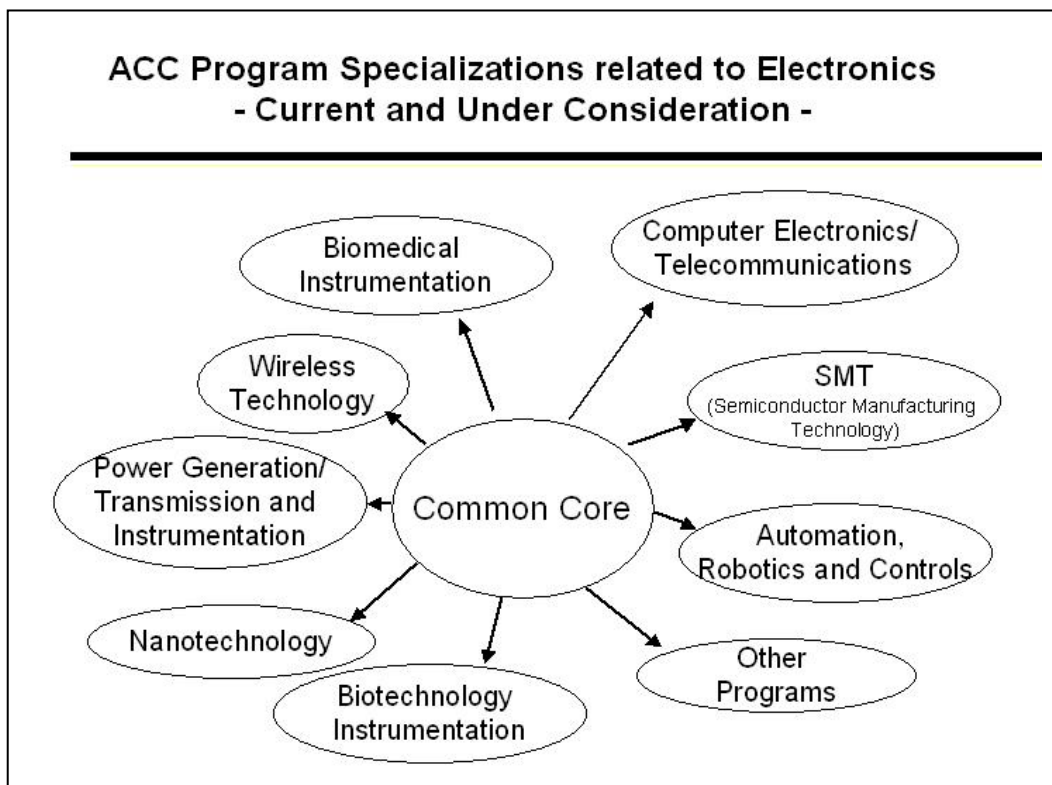
### Education and Training Providers and Offerings

**Austin Community College** offers several two-year degree programs that relate to segments of a broadly defined wireless industry cluster, including engineering, digital publishing and graphics technology, engineering design graphics and visual communication design. Table 3 provides a statistical profile of students participating in these departments. The ACC programs most closely related to wireless needs are located in the Electronics Department and in the Computer Studies Department. Generally, the Electronics Department focuses on hardware issues whereas the Computer Information Technology Department concentrates on software and network administration issues.

**The ACC Electronics Department** has recently re-organized its curriculum around a core offering three specialization options currently offered:

- Computer electronics/telecommunications
- Semiconductor technology manufacturing technicians (SMT)
- Automation, robotics and control

Additional specializations are being considered in power generation and transmission, biotechnology and biomedical instrumentation, nanotechnology, and in wireless technology.



All electronics AAS students under this new curriculum take a common core of courses, which include 39 units aimed to provide a common foundation. The core technical courses include DC circuits, AC circuits, Solid State devices, Digital Fundamentals, College Physics, Data Acquisition and Measurement, Fundamentals of Programming, Computer Systems Maintenance, and Electromechanical Systems. In addition, the core curriculum includes 15 units of general education courses in algebra, English, social studies and humanities required for an associates' degree.

The core-specialization approach is being implemented to help both students and the college become more agile in adapting to change. So, for example, if an individual becomes unemployed in an initial industry, rather than re-taking a full new program, a student who has passed the electronics core would need only a sequence of five specialized courses to acquire a new specialty. Likewise, if employment in an industry declines (e.g., as did semiconductor manufacturing after the year 2001), Austin Community College does not need to close full programs as enrollment dwindles. The new core-specialization curriculum format does present challenges, however. It needs to be well designed and implemented to avoid duplication and to fit within the Texas Higher Education Coordinating Board's maximum 72-hour limitation on community college curriculums, which constrains how much can be taught in associate degree programs. The precise list of courses to be included under any new proposed wireless specialization has not yet been determined.

**The ACC Computer Studies Department** offers a two-year Associate of Applied Science (AAS) degree in Computer Information Technology, focused on computer programming as well as an AAS degree in Local Area Network Systems Administration. In addition, specialty one-year certificate programs are also available in:

- Computer information technology database
- C++ computer programming
- JAVA computer programming

An academic Associate of Science (AS) degree is available for students who want to continue their studies in a four-year institution. A new survey course has been proposed for the department, entitled "Fundamentals of Wireless LANS." This is the first Texas state-approved course to have the word "wireless" as part of its title.

For the most part, the courses offered by the electronics department complement courses in computer information technology. But there is some overlap for electronics students; for example, electronics students get some exposure to computer programming (particularly in C++) as part of their core courses and those who elect a specialty in Computer Electronics/Telecommunications will study computer networking. For students in computer information technology, there is little or no overlap with the subjects of electronics courses.

No skill certifications are built into the regular ACC curriculum either in electronics or in computer information technology, but students are advised to acquire certifications to enhance their resumes. ACC Continuing Education offers courses to prepare for various computer certifications through its High Technology Institute.

To determine the future of training for wireless technology, Austin Community College has been seeking feedback from representatives of wireless companies and wireless groups in other types of technology enterprises on how appropriate training for the wireless industry should be organized. Dr. Hector Aguilar, Chair of the ACC Electronics Department, recently launched a new Wireless Advisory Committee with a meeting on June 17 to consider the possibility of creating a program directed to the wireless area.

The **High Technology Institute** at the **Austin Community College Continuing Education** offers training for Microsoft, Cisco, Sun, Oracle, Linux, and CompTIA certification, as well as various local certificates developed by ACC. Many institute instructors combine teaching at ACC with work in the information technology (IT) field. Thus they have real-world experience to enrich their classroom presentations. The aims of the High Technology Institute are as follows:

1. Meet the needs of the local high tech industry by providing the students with skills and certifications in the latest technical programs and processes,
2. Provide educational opportunities through a variety of delivery methods for both the new, emerging technical worker as well as the experienced technologist currently in the workforce, and
3. Serve as an information resource to the community about technical education programs.

A listing of courses and certifications offered at the ACC High Technology Institute during summer 2005 can be found in Appendix D.

### **Other Sub-baccalaureate Education and Training**

Austin Community College is the largest and least expensive provider of education and training in Austin. In addition to Austin Community College, numerous proprietary schools, nonprofit training organizations, and consultants provide a variety of training and certification in computer-related subjects. Examples of other Austin-area schools include the ITT Technical Institute at Austin, New Horizons, CyberTex, and Virginia College at Austin.<sup>7</sup>

The ITT Technical Institute and New Horizons are branches of large national or international proprietary schools with a focus on information technology training. ITT Technical Institute offers associate degrees in computer network systems, software applications and programming and web development, among others. New Horizons offers a variety of training for industry certifications from Microsoft, CompTIA, Linux, Citrix, Novell, and Cisco. New Horizons offers a variety of specialized training on information security; and it has a training package for support personnel who staff help desks. CyberTex is an Austin firm that provides network support services, software development, and training for a variety of certifications from CompTIA, Microsoft, and Cisco. Virginia College at Austin is the branch campus of a private proprietary postsecondary institution offering associate degrees and diploma courses ranging from one to two years in length. It provides specialized preparation for nearly 600 students in computer networks and network security and offers Cisco, Microsoft, and Linux certifications. More detailed profiles of each of these schools can be found in Appendix E.

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<sup>7</sup> This sampling of Austin training resources is presented only to give an indication of what is available. No endorsement or approval of the named entities is intended or implied.

**Table 3: Statistics on Student Population in Austin Community College Programs**

<b>Academic Areas</b>	<b>1999-2000</b>	<b>2000-2001</b>	<b>2001-2002</b>	<b>2002-2003</b>	<b>2003-2004</b>
<b>Engineering</b>					
Course Enrollment (Fall)	74	78	84	88	89
Semester Credit Hours (Fall)	167	196	202	220	215
AS Degree Awarded	13	12	8	15	4
<b>Workforce Areas</b>					
<b>Computer Information Technology</b>					
Course Enrollment (Fall)	1,727	1,656	1,533	1,195	1,116
Semester Credit Hours (Fall)	5,416	5,164	4,789	3,741	3,489
AAS Degree Awarded	29	57	60	56	49
Certificates Awarded		16	43	33	27
<b>Computer Science</b>					
Course Enrollment (Fall)	2,948	2,670	2,190	1,636	1,576
Semester Credit Hours (Fall)	8,932	8,119	6,662	4,975	4,809
AS Degree Awarded	14	14	22	14	11
<b>Digital Publishing &amp; Graphics Technology</b>					
Course Enrollment (Fall)	224	215	180	41	*
Semester Credit Hours (Fall)	778	788	656	162	*
AAS Degree Awarded	1	2	4	6	4
Certificates Awarded	10	20	11	16	11
<b>Electronics</b>					
Course Enrollment (Fall)	663	569	436	323	229
Semester Credit Hours (Fall)	2,305	2,101	1,668	1,236	916
AAS Degree Awarded	67	49	57	58	37
Certificates Awarded	33	26	32	38	18
<b>Engineering Design Graphics</b>					
Course Enrollment (Fall)	462	496	486	438	388
Semester Credit Hours (Fall)	1,848	1,984	1,944	1,737	1,552
AAS Degree Awarded	41	33	40	44	32
Certificates Awarded	27	36	31	28	25
<b>Visual Communication Design</b>					
Course Enrollment (Fall)	834	910	953	942	975
Semester Credit Hours (Fall)	2,502	2,730	2,859	3,619	3,707
AAS Degree Awarded	29	30	33	30	32
Certificates Awarded	12	14	23	22	18

\* Data for Digital & Graphics Technology are included in Visual Communication Design starting Fall 2004.

Source: ACC Fact Book 2004-2005

**Definitions:**

**Course Enrollment**-the number of students enrolled in a course. Duplicated enrollment occurs when a student is counted more than one time because they are enrolled in more than one course.

**Semester Credit Hours**-defined as one clock hour of class per week.

**Degrees and Certificates Awarded**-defined as the number of degrees and certificates awarded over the entire school year.

NOTE: These figures do not include on-line enrollments, nor students enrolled for courses in continuing education.

**Capital IDEA wireless training.** Capital IDEA is a nonprofit, community-based organization, which helps unemployed and underemployed Central Texas adults gain access to well-paying jobs in healthcare, high technology and accounting through long-term training and support services.

As part of its offerings in high technology, Capital IDEA administers a special wireless training project funded by the Texas Workforce Commission (TWC) to train Wireless Installation Technicians. The 9-month program prepares technicians to install, configure and troubleshoot wireless LAN hardware peripherals and protocols. The training is organized around four skill certifications: COMPTIA's A+, Network+, Cisco Computer Network Associate (CCNA), and Certified Wireless Network Administrator (CWNA) from "Planet3." CyberTex, Inc. is conducting the technical training for this project under a subcontract with Capital IDEA. Near the end of the program, the trainees will participate in unpaid internships with the Austin City Wireless Project. Capital IDEA conducts recruitment and screening for the program and provides counseling and supportive services to help assure that participants successfully complete the program. Employers participating with the program include Time Warner Cable, Wayport, Arimba Wireless, and SkyVue USA.

Working with Time Warner Cable and Austin Community College, Capital IDEA has also developed a 12-week program to train Broadband Cable Technicians. Beginning in the third week of the program, trainees serve an internship one day per week with either Time Warner Cable or Grande Communications, employer partners in the program.

In collaboration with Time Warner, Capital IDEA also sponsors adults studying to become Network Administrators in the regular two-year Associate of Applied Science (AAS) degree program in Local Area Network Systems Administration.

Both the Wireless Installation Technician and the Broadband Cable Technician programs were recently established and thus do not yet have a track record or outcomes.

**Concluding Note.** In summary, a large variety of public and private training resources and courses available on-line developed to assist people to prepare for a confusing array of industry certifications in computer applications, network administration, and other subjects offered by CompTIA, Microsoft, CISCO, Linux and others. These courses and certifications offer foundational skills and knowledge that is essential for work in wireless technology.

At this point, current training and certification offerings specifically focused on wireless in Austin are relatively scarce. One source, Dr. Eric Reifsnider of Wireless Valley, offers advanced training for expert network administrators in Planet 3 wireless courses, as well as a variety of vendor courses regarding Wireless Valley software products and topics on indoor wireless networks. However, access to these courses is limited to Wireless Valley customers. Other than Wireless Valley, we found only CyberTex offering local, in-person training for the Certified Wireless Network Administrator (CWNA) certification, which is part of Capital IDEA's package of training and limited to participants in their program.

## Critical Skill Shortages

“Every company pays for a training program, whether they have one or not.”

- Robert Egloff

This section reports on difficult-to-fill occupations that do not require a baccalaureate degree, although 4-year degrees may be preferred for some of these occupations and required by some employers. Industry representatives and data did not support a finding of shortage occupations as much as identify occupations that employers found difficult to fill; hence the slight adjustment in terminology.

Information for this section came from observations during two Wireless Advisory Committee meetings organized by ACC for Wireless industry representatives, in-person interviews with industry representatives, and follow-up emails and phone conversations, as well as from scans of job postings on company websites, on WorkInTexas, and on Monster.com during July 2005 (See Appendix B).

Workforce developers have been working to get a handle on the “What is wireless?” question, acknowledging that it cuts across different disciplines, in order to identify the knowledge, skill sets and levels, and the gaps that are making it difficult for employers to find the people they need for current and projected jobs. This section attempts to address some of these questions.

Key points from the Critical Skills Project review of the local wireless industry cluster are as follows:

- Many jobs are difficult to fill solely from local Austin sources. Employers reported recruiting out of state and through national electronic job search sites, such as Monster.com or RFCafe.com.
- While employers often express a preference for candidates with 4-year college degrees in testing and other technical areas, several acknowledged using the degree as a proxy for having a certain level of technical skills and maturity; for certain testing, technician, and sales-oriented jobs, employers would be willing to hire skilled people with some applied experience, but without 4-year degrees.
- Excellent problem-solving, analytical, and communication skills are musts, even for technician-level positions, since employees across a wide spectrum in this industry must be able to interact directly with customers and teammates throughout their organizations, with people who have widely varying degrees of technical expertise.
- Jobs in the wireless industry, whether in phone-based or internet-based wireless communications, require the ability to conduct detailed testing and troubleshooting, and to work through complex problems with compatibility of different types of systems, including hybrid networks.
- Employers remarked that, in an ideal world, “We would only hire people who already have some work experience,” but they acknowledge that the work experience has to come from somewhere. Several employers are willing to consider providing internships, but report that until the company reaches a certain size, they cannot spare the time of experienced workers to supervise or fully train interns or workers without such experience.



- Wireless is viewed as a skill set “on top of” other core skill sets for networking or RF technologies, not as an isolated skill set. That said, there are skills specific to wireless (such as knowledge of the protocols) that are non-negotiable for work in these areas.
- Many Austin companies have strengthened their internal screening processes, both for skills and for “culture fit” with the company’s values and work environment to reduce turnover. Most provide in-house or structured on-the-job training on their own products and services.

## **Difficult-to-fill Occupations and the Skills Required**

### **Test technicians and validation engineers**

(For companies/employers such as Alereon, Dell Wireless Group, and SBC Labs)

Several employers noted that the biggest demands in the product groups of various companies are people who can “design and test the systems, debug and troubleshoot, and then go back with feedback for the next level of prototype.” One commented, “Lots of folks, even highly educated people, are uncomfortable with testing equipment.”

Several employers preferred to hire college graduates with engineering backgrounds; however, these newly-minted engineers often wanted to focus more on design than on testing, and were not accepting jobs at this level to meet their demand. This situation has caused employers to consider “downgrading” their requirements for 4-year college degree engineers to candidates with 2-year degrees who have advanced skills and experience conducting testing using spectrometers and other highly technical testing equipment. They indicated that the right combination of skills – technical, analytical, and communication – is hard to find in people who want to work in those positions.

Employers with this need are looking for the following types of knowledge, skills, and experience:

- Firm understanding of all wireless and networking standards and protocols (802.11, TCP/IP, abgnx, etc), including security, encryption, etc.
- Bluetooth
- 3G standards and methodology
- Basic electronics (electrical schematic reading and debugging of circuitry)
- Operating systems (OS): basic registry functions to manage installations and uninstallation processes
- Bus architecture class: PCI, PCIe, USB, IRQ management, enumeration
- Basic Programming: Writing test scripts
- Basic Antenna Theory
- Familiarity with operating ALL radio-related test equipment (Spectrum Analyzer, Network Analyzer, Attenuators, Switches, Bus Analyzers, Signal Generators, LabVIEW, etc.)
- Analytical problem-solving (with hands on application) for WANs, Networks, laptops - Combine networking/computer science/electronics/computer maintenance – also computer networking with different systems and configurations
- Data reduction techniques – put measurements into (for example) Excel tables, be able to analyze and interpret results.
- Applied R&D side; clear documentation and being able to communicate technical information clearly and cleanly (verbal and written)

There are some differences in this list by product or company, of course. For example, some companies noted that they need chip-and board-level testing (for integration) specifically. One firm (Freescale) noted a need for very detailed soldering and complex wire-bonding working from a schematic. But that specific need was not common across companies as were the other responses.

Several employers mentioned Test Spectrum, an Austin company founded in 1999 to provide the semiconductor industry with technical solutions for test development applications, as an important company in the cluster. They also mentioned National Instruments because of their LabVIEW software, a “graphical development environment for creating flexible and scalable test, measurement, and control applications.”<sup>8</sup>

### **Broadband Technician/ Integrated Technician/Technician for WAN Installations and Support**

(For companies such as Time Warner Cable, Wayport, and Trillion)

Employees in these positions may install cable TV service (RF side) and install software on subscribers’ computers, or provide phone Technical Support by troubleshooting RF signal levels, software conflicts, packet loss through networks, and other problems; in both cases, during installations or Tech Support, they must have strong communications and “people” skills.

Employers emphasized the need for technicians to be strong in the “fundamentals” of networking, to have a solid understanding of the components of wired and wireless systems, and how those systems might interact in hybrid networks. Employers concurred that a “degree” in wireless would not only be unnecessary, but would miss the point ... that employees must be very flexible and understand an array of systems in this fast-changing environment.

More than one company that installs wired networks is deploying “last mile” solutions – using wireless 802 boxes if there are no cable lines in the last mile of service. The flip side is that wireless companies are beginning to develop *hybrid networks* for customers who already have wired networks and do not want to replace the entire system, but do want the added flexibility of wireless. As one company representative noted, “We need to provide the best solution for the customer, and for customers that already have broadband, that is increasingly requiring hybrid solutions. That means that all of our technical people need to be expert with both kinds of systems to ensure compatibility and functionality. And they have to be able to figure out whether a problem is stemming from the LAN (Local Area Network) or the WAN (or wireless network).”

Wayport already experienced the problem that the Critical Skills Project seeks to address, specifically that they were trying to hire 100 technicians within a few-month window. When applicants did not possess the needed knowledge or skills to Wayport’s criteria, the company developed its own week-long, in-house training for all new technicians. Wayport noted that many of the candidates who were not able to demonstrate sufficient knowledge of networks during the application and interview process had 2-year degrees, various networking certifications, and other certifications, but they were not “fluent” enough to discuss the components of a system, what the configurations meant, where problems tended to emerge, and effective troubleshooting procedures. Wayport was willing to consider candidates with informal networking backgrounds – people who have been tinkering with computers since childhood and are the tech support person of choice to their friends and family – if they could meet employers’ skill/knowledge criteria.

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<sup>8</sup> <http://www.ni.com/labview/>

The following list of skills, knowledge, and experience summarizes what employers with these occupational needs are seeking:

- Firm grasp of all networking basics – what all the computer settings mean and how they interact, proxies, firewalls, server issues, etc.
- Analytical problem-solving (with hands on application) for WANs, Networks, laptops - combine networking/computer science/electronics/computer maintenance – also computer networking with different systems and configurations
- Familiarity with all protocols (802.11) and standards for configurations, both wired and wireless
- Knowledge of RF technology to include microwave radio transmissions
- Can perform network testing which includes electrical, RF, optics and data
- Can analyze/troubleshoot problems – RF signal levels, software conflicts, packet loss through network; this is true for technicians who install service at customer homes or technicians who provide phone Technical Support
- Able to perform/assist with installations and site surveys
- Able to perform/assist with quality inspections
- Able to develop and maintain a positive rapport with customers
- Installation experience in the wireless or telecommunication industries

At some companies, employees hoping to progress financially and “up the career ladder” are expected to obtain certifications on their own; one company noted that productive employees who received their certifications can be earning up to 50% increases in their hourly wage, compared to starting wages. The particular certification valued varies by company. For example, Time Warner encourages its employees to obtain certifications through the Society of Cable Television Engineers (SCTE) and National Cable Television Institute (NCTI). At other companies, certifications (such as CCNA)—rather than college degrees—are required to achieve well paying positions in System operations and Network Operations Centers (NOC).

*Certified Wireless Network Administrator (CWNA)* certification was viewed as desirable by some employers. CWNA covers a broad range of wireless LAN topics focused on 802.11 technology rather than products of specific vendors. CWNA training and certification prepares the trainee to administer wireless LANs, regardless of which vendor product is used. The main subject areas covered by the CWNA exam are:

- Radio Technologies
- Antenna Concepts
- Wireless LAN Hardware and Software
- Network Design, Installation, and Management
- Wireless Standards and Organizations
- 802.11 Network Architecture
- Wireless LAN Security
- Troubleshooting
- How to Perform Site Surveys

The CWNA certifies that successful candidates know the fundamentals of RF behavior, can describe the features and functions of wireless LAN components, and have the skills needed to install, configure, and troubleshoot wireless LAN hardware peripherals and protocols. A company offering training for this certification recommended that a typical candidate should

have CompTIA Network+ or Cisco CCNA certification or equivalent knowledge, although these certifications are not required to take the CWNA exam.<sup>9</sup>

### **Wide Area Network Design Specialist**

(For companies such as Wayport and Trillion)

WAN Design Specialists are usually engineers who conduct site surveys and plan network deployment. Hybrid network development is likely to grow and will need to support data networks for point-to-point and Voice-Over IP (VOIP), as opposed to cellular networks that provide voice-to-multipoint service, although perhaps those areas will also hybridize in the future. WAN Network Designer positions require experience in the field, particularly for small companies that cannot afford to “double up” to train employees or deploy an in-house training program. Typical requirements for these positions include:

- Knowledge of RF technology to include microwave radio transmissions
- Experience with drafting software (Visio, CAD or equivalent)
- Familiarity with SITE PLAN tools, to locate and plot sites using mapping software (DeLorme, X-map, TAP) and verify proposed wireless paths using topographical software (on top of what is needed from traditional wired networks)
- Experience with network design or wireless networking (solid 802.11 background)
- Able to prepare design maps as needed and complete all associated documents and drawings for each project
- Project management skills
- Team skills
- Excellent written and verbal communication skills to interact with people at all levels inside and outside of the company

### **Technical Sales/Retail Sales/Regional Sales Representatives**

(Employers such as Verizon Wireless and Trillion)

There are different types of sales positions within the wireless arena, with different levels of skill requirements and degree requirements, ranging from a high school diploma or GED to a 4-year college degree preferred or required by some employers. However, the basics were somewhat similar, with different levels of technological and project management expertise required for different levels of sales positions. For any of the levels of sales positions, employers wanted:

- Familiarity with the technology, with a strong technical background desired - able to conduct demonstrations, handle small local installs, and troubleshoot minor problems
- Aggressive, ambitious personalities for selling
- Comfort working over the phone, and good telephone personas
- Computer literacy in Microsoft Office - Word, Excel, PowerPoint, Access

For higher-level sales jobs requiring experience, employers want to assure that employees can handle:

- Prospect identification and research
- Sales presentations and follow-up
- Management of prospect list and customer relations, using databases
- Knowledge of wireless transport networks and systems

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<sup>9</sup> [http://www.cwnp.com/cwna/exam\\_objectives.html](http://www.cwnp.com/cwna/exam_objectives.html)

Also in the wireless arena, employers did have some less skilled jobs in *"kitting"* – working in the company warehouses to assemble wireless kits to be deployed to sites. Workers in these jobs must be detail-oriented, and have to be able to read and follow diagrams to assemble the wireless kits for deployment and provisioning. Employers did not report having trouble hiring for these positions, but a boom could quickly cause an upsurge in the needs for people at this skill level. Such a boom may open opportunities to train these entry-level workers who become familiar with wireless hardware components for upgraded positions in wireless.

## **Factors Contributing to Skill Shortcomings and Shortages**

Wireless needs are fast-changing and many needed jobs, with the exception of the engineering and research positions, do not require advanced degrees or years of preparation. People can build wireless skills on top of other skill sets.

### **Issues with Training and Preparation**

The wireless industry – with cluster elements of telecommunications and networking, electronics (particularly Radio Frequency and microwave), computer software and programming, digital media for cellular, and even skill needs in Computer-Aided Drafting and Design for wireless site surveys - is complex and fast-changing. Among occupations described in the previous section, there seem to be three major *types* of jobs particularly relevant to the targeted workforce arena: test technicians who focus on electronics; integrated technicians who work with telecom networks for installation and technical support; and technical sales jobs.

Companies do fill a lot of positions locally, but consider it a necessity to recruit out of state through staffing firms and electronic media such as Monster.com and RFCafe.com to find qualified workers. Skill needs are constantly evolving – the technology and equipment change regularly – but some of the core skill and knowledge areas and elements are still required as a base foundation.

The *"What is wireless?"* question among workforce developers contributes to the challenges that employers are now facing and would expect to face in the future with continued growth in the wireless industry in Austin.

### ***Training Fit, Capacity, and Utilization***

In the wireless arena, issues with training fit, capacity, and utilization appear to be interrelated and are difficult to discuss independently.

Industry representatives said that, while they are able to hire a number of qualified candidates, they also see *many candidates for open positions who lack the proper foundational elements to "put it all together," with a balance of RF, networking, all the wireless protocols, great analytical skills, testing and troubleshooting capabilities, and communication/people skills.* Candidates need different balances of RF vs. networking, testing vs. installation and people skills, etc. depending on the type and level of the position they are seeking to fill.

Preparation study courses for Certified Wireless Network Administrator (CWNA) certification are readily available online, and national companies also provide CWNA "boot camp" preparation programs in various cities, with program costs in the \$2500 range. Although

these courses assume some prerequisite knowledge and experience, some companies that offer boot camps will guarantee passage of the certification exam or will allow participants to retake the training within the year. This approach with the certification programs may speak to the “lack of fluency” that some employers discussed; applicants had been able to pass the certification exams, but their focus on the exam was more narrow than the needs of the employers for employees who had a broad understanding of networking issues and who were able to analyze and troubleshoot problems and communicate clearly about technical issues.

Beyond certification programs, Austin training options specifically geared to, or promoted as, preparation for careers in the wireless industry are not extensive at this point. This may be, at least in part, related to that confusion about “What is wireless?” There is no clearly outlined course (or courses) of study at Austin Community College geared toward different types of wireless jobs in demand. As such, the combination of the courses that ACC offers may indeed provide solid grounding for wireless jobs, and there may be available capacity in all of those courses. Without clearly identifying wireless content and the associated courses, it is difficult to gauge true capacity.

The wide array of options is likely to be confusing to some potential trainees. Austin Community College offered a new survey course for Fall 2005 entitled “Fundamentals of Wireless LANS,” the first Texas state-approved course to have the word “wireless” as part of its title. Local industry representatives have not yet validated the content of that course. If the course is a good fit for industry needs, the lack of enrollment suggests a problem where training options being underutilized.

In addition, several companies reported working in *specialized niches* of the industry, where their needs for wireless employees were so specific, and the numbers of employees in these areas of need were so few, that they did not expect local training providers to be able to prepare workers to meet those needs. For those types of positions, they preferred to hire workers who had relevant job experience and who had the aptitude to adjust to the specialty context and develop the niche skills through a combination of OJT and in-house training.

Because the needs in wireless are emerging and will continue to evolve, clarifying the issues with training fit, capacity, and utilization will require further investigation and assessment.

### ***What’s at the Root? Communication about Workforce Needs***

Even if it is not possible to have a definitive assessment at this time of any mismatch between workforce training and workforce needs in wireless, some factors contributing to the mismatch in worker skills and employer needs are beginning to surface.

#### *Focus on branding and “top talent”*

Industry representatives concerned with economic development of the wireless industry in Austin, for example, the Austin Wireless Alliance, are focused on marketing and branding Austin. While they do discuss recruiting venture capital and top wireless research, management and marketing talent, they pay little attention to developing the workforce at a range of skill levels to feed the development of this industry in Austin.

*Cross-cultural communication between industry and educators needs improvement*  
ACC recently took a much-needed step toward clarifying industry needs by launching a new Wireless Advisory Committee, convened by the Department Chair for Semiconductor,

Robotics, Telecommunication, and Electronics Programs. The first meeting was held in June 2005 and included ten industry participants, and a slightly larger number of ACC administrators and faculty. This effort aimed to address questions about whether a new wireless degree program or specialty should be established, and if so, what it would cover. ACC was also particularly interested in knowing whether it should be an electronics program, a computer studies program, or some form of joint program, and in determining whether the wireless program should be a 2-year degree program or a 1-year certification program.

The ACC Department Chair asked for input from the industry representatives on these questions:

- What is the 'true' present need of wireless-trained people, according to the industry participants? How many jobs were we realistically looking at?
- What would a typical technician in each of the companies participating be doing at this instant?
- What were the specific skill sets that would be required to perform these jobs?
- What job skills and school/training credentials do current employees getting hired have?
- If given a choice, what skill sets would these candidates have?
- What are realistic pay scales for these employees (entry and experienced)?

Industry representatives took turns during the meeting describing their skill needs and hiring needs. The "occupational needs" summary contained earlier in this report was informed by this discussion by the industry representatives. ACC also shared information about existing ACC programs.

During the kickoff meeting, ACC staff seemed highly focused on two internal issues that, in the view of the Critical Skills Research Team, seemed to be "getting in the way of" determining the training options most relevant to the needs expressed by employers, and lessening the engagement of the industry representatives.

The first was ACC's concern about the Texas Higher Education Coordinating Board (THECB) requirement that community college degree programs cap the program credit hours at 72, because requiring students interested in wireless careers to complete all the coursework related to a Electronics Associates Degree would likely exceed the 72-hour program cap, with some of those courses unnecessary for work in the wireless industry. The second concern related to which department was more appropriate for a Wireless program; ACC staff were concerned that having two separate wireless programs – one in Electronics focused on the RF skills and testing and one concentration in Computer Studies focused on networking - would mean that wireless classes would not "make." During the first Advisory Meeting, industry representatives tended to remain quiet during lengthy exchanges by instructors about credit hours, departments, course titles, and the WECM (Workforce Education Course Manual).

At several points during the 2-hour kickoff meeting, ACC faculty asked, "Does this mean a 2-year degree program or a 1-year certificate program?" Industry representatives acknowledged that they did not know how long the program should be; they assumed that ACC could determine the program length if they were clear about what skills and knowledge needed to be learned, and they did not appear to care which department the program or courses were based in, as long as interested candidates would know which courses to take. One ACC faculty member equated an ACC one-semester course to Wayport's one-week in-house training, noting that they are about the same number of contact hours. Since Wayport was trying to hire 100 people over a relatively short period of time, a semester and

a week were not equivalent from Wayport's perspective, even if the same number of hours were involved. In addition, Wayport's week-long in-house training covers networking fundamentals for wired AND wireless systems. ACC's Fundamentals of Wireless LANS course has a prerequisite of an additional course, Fundamentals of Networking Technologies. Presumably, ACC's two courses would provide significantly greater depth, but would also take significantly longer to teach, and Wayport's trainees already have some background in networking, so Wayport's course may be designed as a refresher, rather than starting trainees from scratch.

ACC faculty requested that industry representatives bring their job descriptions or lists of skill requirements to the next meeting. Several industry representatives said that their job openings and descriptions were posted on their company websites, and that the descriptions included technical specifications.

Only one industry representative attended the second meeting, held on July 15. One other industry representative who had attended the first meeting emailed a list of his company's skill requirements after this meeting.

## **Recommendations and Next Steps**

As Wayport's significant expansion during the past year well illustrates, Austin and its local population have not been well positioned to take advantage of opportunities that economic development offers in wireless technology.

Establishing a more streamlined mechanism for input and dialogue will be essential for local training providers to remain "up to speed" on industry needs in this rapidly changing arena, to reflect the wireless industry's aptitude for change. This will not affect the need for engineers, at the highest workforce levels that the Austin Workforce Alliance leadership focuses on, but it could have a significant effect on the preparation of skilled workers at other levels. Conversations between employers and training providers will be most conducive to finding solutions if the educators listen to the skill needs of employers and then accomplish the "translation" into courses, credit hours, and program length among themselves, perhaps submitting their proposal back to industry for validation. This last step is an important one, in that, while industry representatives may not want to participate in lengthy meetings to decide on the details of course offerings, they really do care that the training is well designed and offered in a timely fashion to meet their needs.

Even though training institutions may not be able to keep completely up to date with the latest technologies, the best approach seems to be providing solid grounding in the basics and a platform for further learning once on the job. Because the technologies themselves cross categories – across electronics, telecom, and networking – organizations (including educational institutions, for-profit technical institutes, nonprofit programs, and even companies with in-house training) that are able to flexibly create combinations of classes and other types of training are much more likely to be able to meet employer needs in Wireless.

Capital IDEA's 9-month wireless training program, which packages four skill certifications - CompTIA A+, Network+, the Cisco Certified Network Associate (CCNA), and the Certified Wireless Network Administrator (CWNA®) from Planet3 - seems well conceived to match industry interests. With fewer than 400 trainees in all areas of their workforce programs combined, Capital IDEA's wireless preparation program is small and does not approach the needed capacity. Because the program is new, there has not been sufficient time to



evaluate the preparation and success of the graduates of this wireless training program as they enter employment. However, it offers well-balanced preparation for working in the wireless industry by providing training and certification in an array of essential foundational skills, topped off with specific background on wireless technology; as such, it could serve as the basis of a model for other programs.

As with Biosciences, the computer job matching program, WorkInTexas.com is not “user-friendly” to either employers or job applicants in wireless. This is simply one additional area where the communication and base information about workforce needs could be enhanced. It may well be that in emerging technical areas such as Biosciences and Wireless, employers will rely more heavily on private job matching programs like those offered by Monster.com. This is an issue for further exploration.

We recommend further investigation into the specifics of training fit, capacity, and utilization related to the current and projected needs of employers, and a process to obtain input from industry representatives on summary findings of this report as part of the engagement process toward developing solutions.

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## Appendix A Wireless Technology

### Travis County

#### A-1: Wireless Technology, Number of Establishments, 4th Quarter

NAICS	Description	2001	2002	2003	2004
334220	Radio & Television Broadcasting & Wireless Communications Equipment Manufacturing		5	6	6
334290	Other Communications Equipment Manufacturing	4	4	3	3
334413	Semiconductor and Related Device Manufacturing	49	46	47	39
443112	Radio, Television & Other Electronics Stores	83	62	65	78
515	Broadcasting (except internet)	35	30	28	33
516	Internet Publishing and Broadcasting	17	22	22	19
5172	Wireless Telecommunications Carriers (except Satellite)	56	49	49	53
5173	Telecommunications Reseller	31	30	40	37
5174	Satellite Telecommunications				
5175	Cable and Other Program Distribution	7	7		5
5179	Other Telecommunications				
811213	Communication Equipment Repair and Maintenance	5	5	3	5

*Source: Texas Workforce Commission, Labor Market Information, TRACER, Quarterly Employment and Wages (QCEW)*

**Appendix A**  
(continued)

**Travis County**

**A-2: Wireless Technology, Average Employment, 4th Quarter**

<b>NAICS</b>	<b>Description</b>	<b>2001</b>	<b>2002</b>	<b>2003</b>	<b>2004</b>
334220	Radio & Television Broadcasting & Wireless Communications Equipment Manufacturing		143	161	153
334290	Other Communications Equipment Manufacturing	491	294	294	320
334413	Semiconductor and Related Device Manufacturing	16,380	13,432	12,308	11,723
443112	Radio, Television & Other Electronics Stores	1,327	1,178	1,279	1,458
515	Broadcasting (except internet)	2,362	2,438	2343	2530
516	Internet Publishing and Broadcasting	214	196	187	200
5172	Wireless Telecommunications Carriers (except Satellite)	1,714	1,657	1,474	1,436
5173	Telecommunications Reseller	724	679	602	566
5174	Satellite Telecommunications				
5175	Cable and Other Program Distribution	296	209		30
5179	Other Telecommunications				
811213	Communication Equipment Repair and Maintenance	62	54	21	46

*Source: Texas Workforce Commission, Labor Market Information, TRACER, Quarterly Employment and Wages (QCEW)*

## Appendix A (continued)

### Travis County

#### A-3: Wireless Technology, Average Weekly Wages, 4th Quarter

NAICS	Description	2001	2002	2003	2004
334220	Radio & Television Broadcasting & Wireless Communications Equipment Manufacturing		\$1,863	\$1,944	\$1,852
334290	Other Communications Equipment Manufacturing	\$1,201	\$1,164	\$1,230	\$1,306
334413	Semiconductor and Related Device Manufacturing	\$1,376	\$1,536	\$1,591	\$2,031
443112	Radio, Television & Other Electronics Stores	\$455	\$452	\$456	\$448
515	Broadcasting (except internet)	\$828	\$857	\$817	\$891
516	Internet Publishing and Broadcasting	\$1,229	\$1,460	\$1,211	\$2,389
5172	Wireless Telecommunications Carriers (except Satellite)	\$1,186	\$1,136	\$1,114	\$1,146
5173	Telecommunications Reseller	\$955	\$1,071	\$1,047	\$1,108
5174	Satellite Telecommunications				
5175	Cable and Other Program Distribution	\$713	\$688		\$907
5179	Other Telecommunications				
811213	Communication Equipment Repair and Maintenance	\$852	\$949	\$1,072	\$1,013

*Source: Texas Workforce Commission, Labor Market Information, TRACER, Quarterly Employment and Wages (QCEW)*

## Appendix A (continued)

### MSA Austin-Round Rock

#### A-4: Wireless Technology, Number of Establishments, 4th Quarter

NAICS	Description	2001	2002	2003	2004
334220	Radio & Television Broadcasting & Wireless Communications Equipment Manufacturing		5	6	6
334290	Other Communications Equipment Manufacturing	6	6	5	6
334413	Semiconductor and Related Device Manufacturing	58	54	55	53
443112	Radio, Television & Other Electronics Stores	115	89	96	105
515	Broadcasting (except internet)	44	35	31	35
516	Internet Publishing and Broadcasting	22	26	28	25
5172	Wireless Telecommunications Carriers (except Satellite)	62	55	53	57
5173	Telecommunications Reseller	40	38	47	44
5174	Satellite Telecommunications			3	3
5175	Cable and Other Program Distribution	10	10	5	8
5179	Other Telecommunications				
811213	Communication Equipment Repair and Maintenance	6	6	4	6

*Source: Texas Workforce Commission, Labor Market Information, TRACER, Quarterly Employment and Wages (QCEW)*

## Appendix A (continued)

### MSA Austin-Round Rock

#### A-5: Wireless Technology, Average Employment, 4th Quarter

NAICS	Description	2001	2002	2003	2004
334220	Radio & Television Broadcasting & Wireless Communications Equipment Manufacturing		143	161	153
334290	Other Communications Equipment Manufacturing	521	323	326	359
334413	Semiconductor and Related Device Manufacturing	16,833	13,813	12,588	12,010
443112	Radio, Television & Other Electronics Stores	1,640	1,515	1,735	1,899
515	Broadcasting (except internet)	2,490	2,487	2,384	2,583
516	Internet Publishing and Broadcasting	225	206	195	208
5172	Wireless Telecommunications Carriers (except Satellite)	1,745	1,692	1,505	1,474
5173	Telecommunications Reseller	1,063	988	911	887
5174	Satellite Telecommunications			5	6
5175	Cable and Other Program Distribution	323	241	70	78
5179	Other Telecommunications				
811213	Communication Equipment Repair and Maintenance	108	91	40	96

*Source: Texas Workforce Commission, Labor Market Information, TRACER, Quarterly Employment and Wages (QCEW)*

## Appendix A (continued)

### MSA Austin-Round Rock

#### A-6: Wireless Technology, Average Weekly Wages, 4th Quarter

NAICS	Description	2001	2002	2003	2004
334220	Radio & Television Broadcasting & Wireless Communications Equipment Manufacturing		\$1,863	\$1,944	\$1,852
334290	Other Communications Equipment Manufacturing	\$1,180	\$1,119	\$1,189	\$1,255
334413	Semiconductor and Related Device Manufacturing	\$1,370	\$1,534	\$1,594	\$2,011
443112	Radio, Television & Other Electronics Stores	\$451	\$451	\$446	\$439
515	Broadcasting (except internet)	\$826	\$853	\$813	\$887
516	Internet Publishing and Broadcasting	\$1,204	\$1,422	\$1,190	\$2,324
5172	Wireless Telecommunications Carriers (except Satellite)	\$1,175	\$1,127	\$1,105	\$1,135
5173	Telecommunications Reseller	\$991	\$1,153	\$1,120	\$1,160
5174	Satellite Telecommunications			\$1,641	\$1,411
5175	Cable and Other Program Distribution	\$658	\$628	\$690	\$1,025
5179	Other Telecommunications				
811213	Communication Equipment Repair and Maintenance	\$1,061	\$1,117	\$1,250	\$1,090

*Source: Texas Workforce Commission, Labor Market Information, TRACER, Quarterly Employment and Wages (QCEW)*



**Appendix B**  
**Job Postings, Wireless (www.monster.com, July Month, 2005),**  
**Austin, TX and Surrounding Areas**

	Date	Company	Job Position	Requirement	Experience	Career Level Code	Job Position Classification	Career Level	Job Status /Shift	Salary (USD)
1	7/20	Cypress Semiconductor	Facilities Tech	Associate Degree	2+ to 5 Years	R	Tech2	Experienced (Non-Manager)	FT/3rd(Night)	
2	7/19	Cypress Semiconductor	Production Line Maintenance Technician	Associate Degree	2+ to 5 Years	R	A/D	Experienced (Non-Manager)	FT	
3	7/15	Cypress Semiconductor	Training Supervisor	Associate Degree	2+ to 5 Years	R	Tech2		FT	
4	7/12	Cypress Semiconductor	Production Line Maintenance Supervisor	4 year degree or 2 year degree	2 years semiconductor experience.	R	A/D		FT/1st(Day)	
5	7/12	Kforce Professional Staffing	Technical Support		Java and/or J2ME coding experience or at least familiarity with this coding. Applicants must also have working knowledge of XHTML and wireless devices in general and of the media formats PNG, JPEG, MIDI, QCELP, CMX, AAC, MPEG-4, and 3GPP	R	Tech2		Temporary / Contract / Project	
6	7/9	Alpine Access	Customer Service Representative	High School or equivalent	1+ to 2 Years	R	Tech2		PT	
7	7/7	Nextel Retail Stores	Service Technician	High School or equivalent	1+ to 2 Years	R	Tech2	Experienced (Non-Manager)	FT/1st(Day)	
8	7/1	Wayport Inc.	Technical Customer Support Agent - Tier I	High School or equivalent	1+ to 2 Years	R	Tech2	Experienced (Non-Manager)	FT/D,A,N	
9	6/30	Trillion	Wide Area Network Design Specialist	Associate Degree	2+ to 5 Years	R	Tech2	Experienced (Non-Manager)	FT	

R=Relevant for WorkSource,P=Possibly relevant, N=Not Relevant Tech2=CustomerSupport/IT Technician,R/A=Research/Analyst,A/D=Assembly/Distribution,B/M/A=Business/Marketing/Administrative, Eng=Engineer,E/Mgr=Executive/Manager,O=Others

**Appendix B (continued)**

	Date	Company	Job Position	Requirement	Experience	Career Level Code	Job Position Classification	Career Level	Job Status /Shift	Salary (USD)
10	6/30	Cypress Semiconductor	Production Supervisor	2 year degree or equivalent experience.		R	A/D		FT/3rd(Night)	
11	6/23	Intrado	Data Integrity Analyst	High School or equivalent	1+ to 2 Years	R	R/A	Entry Level	FT/1st(Day)	27,000 per year
12	6/17	Cingular Wireless	Customer Care Rep I			R	Tech2	Entry Level		
13	6/8	Solectron	Wireless Customer Service Technician	High School or equivalent	1+ to 2 Years	R	Tech2	Entry Level	FT/Rotating	10 to 11per hour
14	6/8	Solectron	Wireless Customer Service Technician	High School or equivalent	1+ to 2 Years	R	Tech2	Entry Level	FT/Rotating	10 to 11per hour
15	6/8	Solectron	Wireless Customer Service Technician	High School or equivalent	1+ to 2 Years	R	Tech2	Entry Level	FT/Rotating	10 to 11per hour
16	5/27	Novotus	Construction Technician - Austin, TX	High School Diploma.	2 years installation experience in the wireless or telecommunication industries. Knowledge of RF technology to include microwave radio transmissions	R	Tech2		FT	
17	5/26	CIBER, Inc.	Cisco Communications Analyst	High school diploma or general education degree (GED)	1 to 3 years related experience and/or training; or equivalent combination of education and experience.	R	R/A		FT/1st(Day)	18 to 20 per year
18	6/29	Wenzel Associates	Technical Sales and Marketing Engineer	Associate Degree	2+ to 5 Years	R	B/M/A	Experienced (Non-Manager)	FT/1st(Day)	60,000 to 90,000 per year

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**Appendix B (continued)**

	Date	Company	Job Position	Requirement	Experience	Career Level Code	Job Position Classification	Career Level	Job Status /Shift	Salary (USD)
19	6/15	Verizon Wireless	Administrative Assistant	High School Graduate or GED.	2-3 year's experience with responsibility of coordinating the functions of a multi-faceted department that has a high degree of diverse responsibilities.	R	B/M/A		FT	
20	7/6	Computerlinks	Technical Support Engineer - Enterprise Security	Some College Coursework Completed	2+ to 5 Years	R	Tech2	Experienced (Non-Manager)	FT	
21	7/22	Cingular Wireless	Retail Sales-Retail Sales Consultant PT-Austin	High school diploma or GED	1-3 years of retail sales experience with key holder/cash handling responsibilities. Computer proficiency in MS Office	P	B/M/A	Experienced (Non-Manager)		
22	7/22	ClearWire	Retail Account Executive	College degree desired (High School Diploma or GED required)	2 + years experience in retail sales environment required	P	B/M/A		FT	
23	7/22	ClearWire	Retail Account Executive	College degree desired (High School Diploma or GED required)	2 + years experience in retail sales environment required	P	B/M/A		FT	
24	7/22	ClearWire	Retail Account Executive	College degree desired (High School Diploma or GED required)	2 + years experience in retail sales environment required	P	B/M/A		FT	

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**Appendix B (continued)**

	Date	Company	Job Position	Requirement	Experience	Career Level Code	Job Position Classification	Career Level	Job Status /Shift	Salary (USD)
25	7/22	ClearWire	Retail Account Executive	College degree desired (High School Diploma or GED required)	2 + years experience in retail sales environment required	P	B/M/A		FT	
26	7/22	ClearWire	Retail Account Executive	College degree desired (High School Diploma or GED required)	2 + years experience in retail sales environment required	P	B/M/A		FT	
27	7/22	ClearWire	Retail Account Executive	College degree desired (High School Diploma or GED required)	2 + years experience in retail sales environment required	P	B/M/A		FT	
28	7/8	BearCom	Sales Account Executive - Austin	Computer Literate (Microsoft Outlook, Word, Excel, PowerPoint, etc.)	2+ to 5 Years	P	B/M/A	Experienced (Non-Manager)	FT/1st(Day)	
29	7/7	Nextel Retail Stores	Major Account Executive	Some College Coursework Completed	2+ to 5 Years	P	B/M/A	Experienced (Non-Manager)	FT/1st(Day)	
30	7/5	Nextel Communications	Wireless Consultant- San Antonio/Austin		at least 2 years of proven retail sales experience as well as strong communication and interpersonal skills	P	B/M/A		FT	
31	7/3	Sprint	Retail Sales Opportunities * San Antonio Metro Area			P	B/M/A		FT	

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**Appendix B (continued)**

	Date	Company	Job Position	Requirement	Experience	Career Level Code	Job Position Classification	Career Level	Job Status /Shift	Salary (USD)
32	6/22	Cingular Wireless	Retail Sales Consultant	A High school diploma or GED	1-3 years of retail sales experience with key holder/cash handling responsibilities	P	B/M/A	Entry Level	PT	
33	6/14	Cingular Wireless	Retail Sales Consultant - AUS	A High school diploma or equivalent	1-3 years of retail sales experience with key holder/cash handling responsibilities is preferred	P	B/M/A	Entry Level		
34	6/3	The Mobile Solution	Wireless Sales Representative	High School Diploma or GED(Age 18+)	Wireless experience is a plus but NOT required	P	B/M/A		FT	
35	6/2	The Wireless Store	Bilingual Retail Sales Representative	High School or equivalent	1+ to 2 Years	P	B/M/A	Experienced (Non-Manager)	FT	
36	5/31	Sprint	Retail Sales Opportunities * Austin Metro Area			P	B/M/A			
37	7/18	Wireless Advocates, LLC	Retail Sales - Costco Wireless Kiosks!			P	B/M/A		FT	20,000 to 60,000 per year
38	7/15	Agere	Sr. Networking Platform Software Developer	Bachelor's Degree		P	Tech2		FT	
39	7/15	Agere	Networking Platform Software Developer	Bachelor's Degree		P	Tech2		FT	
40	7/8	Novotus	NOC Support Technician - Austin, TX	Bachelor's degree in Computer Science or related field	or 4+ years experience in a NOC or support role	P	Tech2		FT	

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**Appendix B (continued)**

	Date	Company	Job Position	Requirement	Experience	Career Level Code	Job Position Classification	Career Level	Job Status /Shift	Salary (USD)
41	7/1	Nextel Communications	Supervisor, Collections	BA/BS related field or equivalent experience with a minimum 3 years of collection, call center and/or supervisory experience required.	Two years of general, full-time, work experience is considered equivalent to one year of college	P	O		FT	
42	6/29	Agere	Senior Java Software Developer	Bachelor's Degree		P	Tech2		FT	
43	6/10	Alepo USA	Technical Software Sales		Experience in VoIP, WiFi, OSS or Telecom billing, – a plus	P	B/M/A	Experienced (Non-Manager)	FT	
44	5/24	NovusEdge	Senior Embedded Software Engineer		experience in hardware design and implementation:	P	Eng		FT	
45	7/22	ClearWire	Account Executives/Sales Representatives	BS/BA degree preferred	1-4 years sales experience (B2C sales experience preferred)	P	B/M/A		FT	
46	7/22	ClearWire	Account Executives/Sales Representatives	BS/BA degree preferred	1-4 years sales experience (B2C sales experience preferred)	P	B/M/A		FT	
47	7/22	ClearWire	Account Executives/Sales Representatives	BS/BA degree preferred	1-4 years sales experience (B2C sales experience preferred)	P	B/M/A		FT	
48	7/22	ClearWire	Account Executives/Sales Representatives	BS/BA degree preferred	1-4 years sales experience (B2C sales experience preferred)	P	B/M/A		FT	
49	7/22	ClearWire	Account Executives/Sales Representatives	BS/BA degree preferred	1-4 years sales experience (B2C sales experience preferred)	P	B/M/A		FT	
50	7/22	ClearWire	Account Executives/Sales Representatives	BS/BA degree preferred	1-4 years sales experience (B2C sales experience preferred)	P	B/M/A		FT	

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**Appendix B (continued)**

	Date	Company	Job Position	Requirement	Experience	Career Level Code	Job Position Classification	Career Level	Job Status /Shift	Salary (USD)
51	6/24	Intel	Cellular Platform Planner	Bachelor of Science degree in Engineering or Computer Science, or an M.B.A	3 years of experience in a planning role and experience in the cellular market segment.	N	B/M/A		FT	
52	7/22	Alereon	Applications Engineer	Bachelor's Degree	2+ to 5 Years	N	Eng	Experienced (Non-Manager)	FT/1st(Day)	
53	7/22	Alereon	Sr. BaseBand Processor ASIC Design Engineer	Bachelor's Degree	5+ to 7 Years	N	Eng	Experienced (Non-Manager)	FT/1st(Day)	
54	7/22	Alereon	Sr. MAC ASIC Design Engineer	Bachelor's Degree	5+ to 7 Years	N	Eng	Experienced (Non-Manager)	FT/1st(Day)	
55	7/22	Freescale Semiconductor	Freescale IT Disaster Recovery Analyst	Bachelor's Degree	5+ to 7 Years	N	R/A		FT/1st(Day)	
56	7/20	Wireless Valley	Senior Software Engineer - GUI Designer	Bachelor's Degree	7+ to 10 Years	N	Eng	Experienced (Non-Manager)	FT/1st(Day)	
57	7/20	Company Confidential	Quality Assurance and Control Manager		10+ to 15 Years	N	E/Mgr	Manager (Manager/Supervisor of Staff)	FT	
58	7/20	Company Confidential	Quality Assurance and Control Manager		10+ to 15 Years	N	E/Mgr	Manager (Manager/Supervisor of Staff)	FT	
59	7/20	Manpower Professional	Senior System Engineer Manager-Direct Hire at Cisco	BS in Engineering or Computer Science	7 Years	N	E/Mgr		FT	
60	7/20	Freescale Semiconductor	Logic IC Design Engineer	Master's Degree	2+ to 5 Years	N	Eng	Experienced (Non-Manager)	FT	
61	7/20	Wayport Inc.	NOC Engineer (Cisco, Linux)	Bachelor's Degree	2+ to 5 Years	N	Eng	Experienced (Non-Manager)	FT/3rd(Night)	
62	7/19	Intelligent Technology	Software Engineer - Microcontroller (MCU)	BSCS, BSEE	5 years of related experience.	N	Eng		FT	
63	7/18	Wayport Inc.	Senior Oracle Database Administrator (Sr. DBA, 9i) - Oracle Certified Master DBA (OCM)	Bachelor's Degree	7+ to 10 Years	N	E/Mgr	Manager (Manager/Supervisor of Staff)	FT/1st(Day)	

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**Appendix B (continued)**

	Date	Company	Job Position	Requirement	Experience	Career Level Code	Job Position Classification	Career Level	Job Status /Shift	Salary (USD)
64	7/18	Wayport Inc.	Senior Unix Systems Administrator (Sr. Sys Admin)	Bachelor's Degree	7+ to 10 Years	N	E/Mgr	Manager (Manager/Supervisor of Staff)	FT/1st(Day)	
65	7/16	Cingular Wireless	Corporate Account Executive II - Austin	Business Degree and/or equivalent work experience	2-4 years successful sales experience preferably in the wireless, data and/or telecommunications industry with a proven record of accomplishment in meeting quota and solution selling/account management	N	B/M/A	Experienced (Non-Manager)		
66	7/16	RMH Telecom Consultants	Telecom Consulting Professionals: Sales and Business Development	Bachelor's Degree	5+ to 7 Years	N	E/Mgr	Manager (Manager/Supervisor of Staff)	Temporary / Contract / Project(FT,PT)	80,000 to 300,000 per year
67	7/15	Cypress Semiconductor	Technology Development Engineer	Bachelor's Degree	2+ to 5 Years	N	Eng	Experienced (Non-Manager)	FT/1st(Day)	
68	7/15	Clearwire	Network Deployment Project Manager - POP	Bachelor's Degree	5+ to 7 Years	N	E/Mgr	Experienced (Non-Manager)	FT	
69	7/15	Cypress Semiconductor	Quality Assurance Engineer Sr.	Bachelor's Degree	2+ to 5 Years	N	Eng	Experienced (Non-Manager)	FT/1st(Day)	
70	7/15	Cypress Semiconductor	Production Manager (Sort/Test)	BS/BA	5-10 year's experience high volume Wafer Fab experience	N	A/D		FT	
71	7/15	Intel	Austin CG Project Controls Mgr	advanced degree and/or certification in management or project management		N	E/Mgr		FT	
72	7/13	Toshiba America Information Sy	Pre-Sales Engineer- Telephony Hardware- Reseller Channel-PBX, VOIP, Key Systems	Bachelor's Degree	5+ to 7 Years	N	Eng	Experienced (Non-Manager)	FT/1st(Day)	

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**Appendix B (continued)**

	Date	Company	Job Position	Requirement	Experience	Career Level Code	Job Position Classification	Career Level	Job Status /Shift	Salary (USD)
73	7/13	Intel	Component Design Engineer	Master of Science degree (or a Ph.D.) in Electrical Engineering or Computer Science	more than seven years of experience in design	N	Eng		FT	
74	7/12	Novotus	Vice President, Sales and Marketing - Austin, TX	Bachelor's Degree	10 + years sales and/or marketing experience. 5 + years sales management experience at an executive level preferably in the K-12 education system, and other public sector market segments	N	B/M/A		FT	
75	7/11	Nextel Communications	Supervisor, Customer Lifecycle	Bachelor's degree or equivalent work experience.	3 to 5 yrs management experience in call center or service environment.	N	O		FT	
76	7/8	The Home Depot	MGR INFORMATION SERVICES - Help Desk L2	Bachelor's degree in Computer Science or related field is preferred	Prior experience as a Help Desk Manager managing a team size of 50+	N	E/Mgr	Experienced (Non-Manager)	FT	
77	7/7	Wayport Inc.	Sr. Oracle Developer - (Database Applications Programming, PL/SQL)	Bachelor's Degree	5+ to 7 Years	N	R/A	Experienced (Non-Manager)	FT/1st(Day)	
78	7/7	Wayport Inc.	Software Engineer (C++, C#, Linux)	Bachelor's Degree	2+ to 5 Years	N	Eng	Experienced (Non-Manager)	FT/1st(Day)	
79	7/6	Intelligent Technology	Manager of Technical Marketing for Power Products	BSEE or better	2+ years experience in power supply or motor control design or applications engineering, + a minimum of 2 years experience in semiconductor marketing.	N	B/M/A		FT	

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**Appendix B (continued)**

	Date	Company	Job Position	Requirement	Experience	Career Level Code	Job Position Classification	Career Level	Job Status /Shift	Salary (USD)
80	7/1	Nextel Communications	Supervisor, Credit	Bachelor's Degree	3 - 5 yrs call center experience a plus.	N	O		FT	
81	6/30	Company Confidential	Project Manager / Sr. Software Application and Services Engineer	Master's Degree	2+ to 5 Years	N	E/Mgr		FT/1st(Day)	
82	6/27	Nextel Communications	Store Manager in Training		2 years plus store manager experience preferably in a retail setting	N	B/M/A		FT	
83	6/27	Freescale Semiconductor	CAD Software Engineer	Bachelor's Degree	5+ to 7 Years	N	Eng	Experienced (Non-Manager)	FT/1st(Day)	
84	6/24	Wireless Facilities, Inc.	Network Planning / Core Engineer	Bachelor's Degree	5+ to 7 Years	N	Eng	Experienced (Non-Manager)	Temporary / Contract / Project(FT)	
85	6/24	Nextel Communications	Store Manager in Training		2 years plus store manager experience preferably in a retail setting	N	B/M/A		FT	
86	6/23	Freescale Semiconductor	Processor Program Manager	BS in engineering or MBA	5 years experience in semiconductor development & productization.	N	B/M/A		FT/1st(Day)	
87	6/23	Xplore Technologies	Senior Sales Engineer – All Locations, US	BA/BS degree in Engineering or Computer Science (or equivalent experience considered), Microsoft OS certifications , Microsoft Network certifications , CompTia certification	5 years sales engineering experience selling into the rugged mobile market space	N	Eng		FT	

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**Appendix B (continued)**

	Date	Company	Job Position	Requirement	Experience	Career Level Code	Job Position Classification	Career Level	Job Status /Shift	Salary (USD)
88	6/23	Intel	AppsProcessor Platform Planner	Bachelor of Science degree in Engineering or Computer Science, or an M.B.A.	3 years of experience in a planning role and experience in the cellular market segment	N	B/M/A		FT	
89	6/23	SBC Communications	Principal Member of Technical Staff	Bachelor's Degree	More than 5 years	N	Tech2		FT	
90	6/23	Freescale Semiconductor	Contracts Manager - Legal	Master's Degree	5+ to 7 Years	N	E/Mgr	Experienced (Non-Manager)	FT/1st(Day)	
91	6/23	ETS-Lindgren	Windows Applications Developer	Bachelor's Degree	2+ to 5 Years	N	Tech2	Experienced (Non-Manager)	FT/1st(Day)	
92	6/21	Freescale Semiconductor	PHX MES-UI Applications Engineer	Bachelor's Degree	5+ to 7 Years	N	Eng	Experienced (Non-Manager)	FT/1st(Day)	
93	6/17	Intelligent Technology	Product Marketing Manager- Wireless(GSM/GPRS,3G )	BSEE or better	5+ years of experience as a Product Manager or Applications Engineer focused on analog/mixed-signal ICs. Experience with one or more of the following wireless technologies is required: GSM, GPRS, or 3G	N	B/M/A		FT	
94	6/17	Wireless Connection/Nextel	Account Executive	Some College Coursework Completed	1+ to 2 Years	N	B/M/A	Experienced (Non-Manager)	FT/1st(Day)	
95	6/17	Wayport Inc.	Sr. Product Manager - Marketing	Bachelor's Degree	10+ to 15 Years	N	B/M/A	Manager (Manager/Supervisor of Staff)	FT/1st(Day)	
96	6/17	Freescale Semiconductor	R&D Product / Test Engineer	Bachelor's Degree	5+ to 7 Years	N	R/A	Experienced (Non-Manager)	FT/1st(Day)	
97	6/17	Freescale Semiconductor	NVM Memory Designer	Bachelor's Degree	5+ to 7 Years	N	R/A	Experienced (Non-Manager)	FT/1st(Day)	
98	6/17	Freescale Semiconductor	NVM Reliability Engineer	Bachelor's Degree	5+ to 7 Years	N	Eng	Experienced (Non-Manager)	FT/1st(Day)	

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**Appendix B (continued)**

	Date	Company	Job Position	Requirement	Experience	Career Level Code	Job Position Classification	Career Level	Job Status /Shift	Salary (USD)
99	6/17	Freescale Semiconductor	NVM RTL Designer	Bachelor's Degree	5+ to 7 Years	N	R/A	Experienced (Non-Manager)	FT/1st(Day)	
100	6/16	Intel	Pre-Si Design Verification	Bachelor or Master of Science degree in appropriate field	More than 3 years experience designing and/or testing VLSI components and systems. Verilog* or VHDL coding, modelsim simulator, C/C++, PERL, Proto/Coral*, strong UNIX* proficiency, ARM* architecture, demonstrated team leadership skills, and start to finish experience on one or more development projects	N	R/A		FT/1st(Day)	
101	6/16	TX Comptroller of Public Accounts	System Analyst VI/VOIP Analyst	Bachelor's Degree	7+ to 10 Years	N	R/A	Experienced (Non-Manager)	FT/1st(Day)	4,985 to 6,093 per month
102	6/16	The Home Depot	ARCHITECT IT - Call Center Solutions	MS Degree	10 years of related experience	N	E/Mgr	Experienced (Non-Manager)	FT	
103	6/15	Dell, Inc.	Wireless Systems Engineering Sr. Manager I		Proven track record of delivering products in established wireless technologies and knowledge of emerging trends: WWAN -- CDMA and GSM,WLAN -- 802.11 and relevant security protocols, WPAN -- Bluetooth	N	E/Mgr		FT	
104	6/15	Verizon Wireless	National Accounts Manager	Bachelor's Degree or equivalent work experience required.	5-7 years of outside sales/account management experience required preferably with emphasis on major/national accounts	N	E/Mgr		FT	

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**Appendix B (continued)**

	Date	Company	Job Position	Requirement	Experience	Career Level Code	Job Position Classification	Career Level	Job Status /Shift	Salary (USD)
105	6/14	Alereon	Lead Validation Design Engineer	Bachelor's Degree	10+ to 15 Years	N	Eng	Experienced (Non-Manager)	FT/1st(Day)	
106	6/14	Alereon	Sr RF IC Design Engineer	Master's Degree	7+ to 10 Years	N	Eng	Experienced (Non-Manager)	FT/1st(Day)	
107	6/14	Company Confidential	Installation, Training and Documentation Manager	Bachelor's degree	or six years related experience	N	E/Mgr		FT	
108	6/14	Intelligent Technology	SR Mixed Signal IC Test/Product Engineer - Microcontrollers	BSEE or better(MSEE preferred)	5 or more years of experience in Mixed Signal microcontroller Test, or Applications Engineering	N	R/A		FT	
109	6/14	Intelligent Technology	SR Embedded Software/Firmware Developer- Modems	BS(MS preferred) in EE or CS	Strong C++, Python, Perl and assembly coding. 5+ years in semiconductor or communications embedded firmware development in one or more of the following areas: (embedded systems with modems or networking, Modem or communications code development, Telephone or communication system software design, Ethernet or HPNA product development	N	Eng		FT	
110	6/14	Intelligent Technology	SR RF Applications Engineer-board design	BSEE(MSEE preferred)	3-5 years of RF semiconductor or RF board level design experience	N	Eng		FT	
111	6/14	Intelligent Technology	Applications Engineer-board level mixed signal	BSEE or better(MSEE preferred)	3+ years experience in hardware/software mixed signal system engineering or semiconductor applications engineering.	N	Eng		FT	
112	6/13	@hand Corporation	Solutions Engineer - Mobile/Wireless	Bachelor's Degree	2+ to 5 Years	N	Eng	Experienced (Non-Manager)	FT	

R=Relevant for WorkSource,P=Possibly relevant, N=Not Relevant Tech2=CustomerSupport/IT Technician,R/A=Research/Analyst,A/D=Assembly/Distribution,B/M/A=Business/Marketing/Administrative, Eng=Engineer,E/Mgr=Executive/Manager,O=Others

**Appendix B (continued)**

	Date	Company	Job Position	Requirement	Experience	Career Level Code	Job Position Classification	Career Level	Job Status /Shift	Salary (USD)
113	6/13	Freescale Semiconductor	Finance IT Controls Specialist	Bachelor's Degree	7+ to 10 Years	N	B/M/A	Experienced (Non-Manager)	FT	90,000 to 115,000 per year
114	6/13	Freescale Semiconductor	Finance IT Controls Specialist	Bachelor's Degree	7+ to 10 Years	N	B/M/A	Experienced (Non-Manager)	FT	90,000 to 115,000 per year
115	6/13	SBC Communications	Principle Member of Technical Staff	Bachelor's Degree	More than 5 years	N	Tech2		FT	
116	6/10	Uptown Recruiting	Corporate Account Executive	Bachelor's Degree	2+ to 5 Years	N	B/M/A	Experienced (Non-Manager)	FT	
117	6/8	Intelligent Technology	SR Digital IC Design Engineer	MSEE or PhD preferred	5-10 years of Digital ASIC design experience	N	Eng		FT	
118	6/8	Intelligent Technology	Lead/Prime Analog Mixed Signal IC Designer	MSEE, OR PhD in EE (preferred).	8+ years experience in analog CMOS IC design for signal processing	N	R/A		FT	
119	6/8	Intelligent Technology	Digital Systems Architect/Algorithm Developer for RF com applications	MSEE; PhD in EE (preferred)	5+ years of industry experience in system modeling and digital design for RF communications projects	N	R/A		FT	
120	6/6	Freescale Semiconductor	Wireless Security Software Architect	Master's Degree	7+ to 10 Years	N	R/A	Manager (Manager/Supervisor of Staff)	FT/1st(Day)	
121	6/3	Company Confidential	IT Generalist	Bachelor's Degree	2+ to 5 Years	N	Tech2	Experienced (Non-Manager)	FT	
122	6/2	Intelligent Technology	Embedded Software/Firmware Engineers - all levels - Microcontroller experience,	BSCS, BSCE, or BSEE	Excellent writing and debugging in C and assembly. 5+ years real time embedded system software core design experience	N	Eng		FT	
123	6/1	QUALCOMM	RFIC Design Engineers-Austin Design Center	Bachelor's Degree	2+ to 5 Years	N	Eng	Experienced (Non-Manager)	FT	
124	5/31	Sprint	Retail Management Positions * San Antonio Area			N	E/Mgr			

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**Appendix B (continued)**

	Date	Company	Job Position	Requirement	Experience	Career Level Code	Job Position Classification	Career Level	Job Status /Shift	Salary (USD)
125	5/31	Sprint	Retail Management Positions * Austin area			N	E/Mgr			
126	5/30	The Mobile Solution	Market Recruiter			N	B/M/A		FT	
127	5/30	The Mobile Solution	Market Recruiter			N	B/M/A		FT	
128	5/30	The Mobile Solution	Market Recruiter			N	B/M/A		FT	
129	5/27	Novotus	Senior Electronics Engineer - Austin, TX	Bachelor's Degree in Electrical Engineering or equivalent	8 years experience in digital and analog circuit design	N	Eng		FT	
130	5/27	Novotus	Senior Firmware/Software Engineer - Austin, TX	BSEE, BSCS or equivalent	5 years of experience developing (C/C++ ) real-time embedded applications. A minimum of 2 years developing complex multi-tasked network (UDP/TCP/IP) applications utilizing multiple sockets. A minimum of 3 years developing real-time embedded applications	N	Eng		FT	
131	5/27	Fudruckers, Inc.	SENIOR SYSTEMS ADMINISTRATOR	BS, CS or equivalency	4+ years enterprise IT experience required with a MCSE.	N	B/M/A		FT/1st(Day)	
132	5/25	Kelly Services	Bilingual Telemarketing Representative	Must be bilingual	1+ to 2 Years	N	B/M/A	Experienced (Non-Manager)	Temporary/Contract/Project(FT/1st(Day))	8 per hour

R=Relevant for WorkSource,P=Possibly relevant, N=Not Relevant Tech2=CustomerSupport/IT Technician,R/A=Research/Analyst,A/D=Assembly/Distribution,B/M/A=Business/Marketing/Administrative, Eng=Engineer,E/Mgr=Executive/Manager,O=Others

**Appendix C**  
**Texas Skill Standards Board - Certifications for the Telecommunications, Computers, Arts and Entertainment, and Information Industry Cluster**

	<b>Occupation</b>	<b>Certification</b>	<b>Certification Contact</b>
1	Multiple occupations	Multiple certifications	Computing Technology Industry Association (CompTIA) Phone: 630-678-8300 Email: questions@comptia.org Web: <a href="http://www.tcc.comptia.org/certification.asp?section_type=curr_dev&amp;sub_type=certification">http://www.tcc.comptia.org/certification.asp?section_type=curr_dev&amp;sub_type=certification</a> CompTIA offers recent info on information and communications technology certifications.
2	Application Consultant	Certified SAP-R/3 Application Consultant: Accelerated SAP 2000	SAP America, Inc. Phone: 610-725-4500 Email: info.america@sap-ag.de Web: <a href="http://www.sap-ag.de/education/certification">www.sap-ag.de/education/certification</a>
3	Application Developer	Certified Internet Webmaster Application Developer	Prosoft Training Phone: 512-328-6140 Email: info@ProsoftTraining.com Web: <a href="http://www.ProsoftTraining.com">www.ProsoftTraining.com</a>
4	Application Developer	IBM-Certified Application Developer for DB2 Platforms	IBM Corporation Phone: 800-772-2227 Email: certify@us.ibm.com Web: <a href="http://www-1.ibm.com/certify/index.shtml">www-1.ibm.com/certify/index.shtml</a>
5	Application Developer	Oracle-Certified Application Developer	Oracle Corporation Phone: 800-633-0575 Web: <a href="http://www.education.oracle.com/education/certification">www.education.oracle.com/education/certification</a>
6	Associate Computing Professional	Certified Associate Computing Professional	Institute for Certification of Computing Professionals Phone: 708-299-4227 Email: 74040.3722@compuserve.com Web: <a href="http://www.iccp.org">www.iccp.org</a>
7	Associate System Administrator	IBM-Certified System Administrator	IBM Corporation Phone: 800-772-2227 Email: certify@us.ibm.com Web: <a href="http://www-1.ibm.com/certify/index.shtml">www-1.ibm.com/certify/index.shtml</a>
8	Backup and Recovery Engineer	Sun-Certified Backup and Recovery Engineer	Sun Microsystems, Inc. Phone: 800-422-8020 Web: <a href="http://www.sun.com">www.sun.com</a>
9	Broadband Communications Technician	Broadband Communications Technician (BCT®)	Society of Cable Telecommunications Engineers Phone: 800-542-5040 or 610-363-6888 Email: hcooper@scte.org Web: <a href="http://www.scte.org">www.scte.org</a>



**Appendix C (continued)**

	<b>Occupation</b>	<b>Certification</b>	<b>Certification Contact</b>
10	Broadband Distribution Specialist	Broadband Premises Specialist	Society of Cable Telecommunications Engineers Phone: 800-542-5040 or 610-363-6888 Email: hcooper@scte.org Web: www.scte.org
11	Broadband Premises Specialist	Broadband Premises Specialist	Society of Cable Telecommunications Engineers Phone: 800-542-5040 or 610-363-6888 Email: hcooper@scte.org Web: www.scte.org
12	Broadband Transport Specialist	Broadband Premises Specialist	Society of Cable Telecommunications Engineers Phone: 800-542-5040 or 610-363-6888 Email: hcooper@scte.org Web: www.scte.org
13	Cable Communications Specialist	Cisco-Certified Cable Communications Specialist 1	Cisco Systems Phone: 800-553-NETS or 408-526-4000 Email: jobs@cisco.com Web: www.cisco.com
14	Computer Service Technician	A+ , CDIA+, CTT+, e-Biz+, i-Net+, Linux+, Security+, Server+ Certifications	Computing Technology Industry Association Phone: 630-268-1818 Email: info@comptia.org Web: www.comptia.org
15	Computer Service Technician	Computer Service Technician (CST)	Electronics Technicians Association, International Phone: 800-288-3824 or 765-653-8262 Email: eta@indy.tdsnet.com Web: www.eta-sda.com
16	Computing Professional	Associate Computing Professional (ACP)	Institute for Certification of Computing Professionals Phone: 708-299-4227 Email: office@iccp.org Web: www.iccp.org
17	Computing Professional	Certified Computing Professional (CCP)	Institute for Certification of Computing Professionals Phone: 708-299-4227 Email: office@iccp.org Web: www.iccp.org
18	Convergent Network Technologies Professional	Certification in Convergent Network Technologies (CCNT)	TIA/Prosoft Training Phone: 800-995-LEARN (5327) Email: info@ctpcertified.com Web: www.ctpcertified.com

**Appendix C (continued)**

	<b>Occupation</b>	<b>Certification</b>	<b>Certification Contact</b>
19	Convergent Technologies Professional	Convergence Technologies Professional (CTP) Certification	TIA/Prosoft Training Phone: 800-995-LEARN (5327) Email: info@ctpcertified.com Web: www.ctpcertified.com
20	Customer Service Specialist, Electronics	Customer Service Specialist (CSS)	Electronics Technicians Association, International Phone: 800-288-3824 or 765-653-8262 Email: eta@indy.tdsnet.com Web: www.eta-sda.com
21	Database Administrator	Microsoft-Certified Database Administrator	Microsoft Corporation Phone: 800-426-9400 or 425-882-8080 Web: www.microsoft.com/technet/training/default.asp
22	Database Administrator	Oracle8i, Oracle9i Database Administrator	Oracle University Phone: 800-633-0575 Web: education.oracle.com
23	Data Cabling Technician	Data Cabling (DCIC)	Electronics Technicians Association, International Phone: 800-288-3824 or 765-653-8262 Email: eta@indy.tdsnet.com Web: www.eta-sda.com
24	Data Management Engineer	Sun-Certified Data Management Engineer for Solaris Operating Environments	Sun Microsystems, Inc. Phone: 800-422-8020 Email: webmaster@sun.com Web: www.sun.com
25	Digital Imaging Technician, Expert	Certification in Composition	The National Council for Skill Standards in Graphic Communications, Harry V. Quadracci Printing & Graphics Center Phone: 262-695-3470 Email: ekelley@ncssgc.org Web: www.gain.net/training_meetings/ncss_exam.html
26	Digital Imaging Technician, Expert	Certification in Job Engineering	The National Council for Skill Standards in Graphic Communications, Harry V. Quadracci Printing & Graphics Center Phone: 262-695-3470 Email: ekelley@ncssgc.org Web: www.gain.net/training_meetings/ncss_exam.html
27	Digital Imaging Technician, Expert	Certification in Image Capture	The National Council for Skill Standards in Graphic Communications, Harry V. Quadracci Printing & Graphics Center Phone: 262-695-3470 Email: ekelley@ncssgc.org Web: www.gain.net/training_meetings/ncss_exam.html

**Appendix C (continued)**

	<b>Occupation</b>	<b>Certification</b>	<b>Certification Contact</b>
28	Digital Imaging Technician, Expert	Certification in Digital Output	The National Council for Skill Standards in Graphic Communications, Harry V. Quadracci Printing & Graphics Center Phone: 262-695-3470 Email: <a href="mailto:ekelley@ncssgc.org">ekelley@ncssgc.org</a> Web: <a href="http://www.gain.net/training_meetings/ncss_exam.html">www.gain.net/training_meetings/ncss_exam.html</a>
29	Digital Imaging Technician, Expert	Master Certification	The National Council for Skill Standards in Graphic Communications, Harry V. Quadracci Printing & Graphics Center Phone: 262-695-3470 Email: <a href="mailto:ekelley@ncssgc.org">ekelley@ncssgc.org</a> Web: <a href="http://www.gain.net/training_meetings/ncss_exam.html">www.gain.net/training_meetings/ncss_exam.html</a>
30	Document Imaging Architect	Certified Document Imaging Architect	Computing Technology Industry Association Phone: 630-268-1818 Email: <a href="mailto:info@comptia.org">info@comptia.org</a> Web: <a href="http://www.comptia.org">www.comptia.org</a>
31	E-Business Consultant	Implementation Consultant, Oracle 11i	Oracle University Phone: 800-633-0575 Web: <a href="http://education.oracle.com">education.oracle.com</a>
32	E-Commerce Designer	Certified Internet Webmaster E-Commerce Designer	Prosoft Training Phone: 512-328-6140 Email: <a href="mailto:info@ProsoftTraining.com">info@ProsoftTraining.com</a> Web: <a href="http://www.ProsoftTraining.com">www.ProsoftTraining.com</a>
33	Enterprise Architect	Sun-Certified Enterprise Architect for Java 2 Platform, Enterprise Edition Technology	Sun Microsystems, Inc. Phone: 800-422-8020 Email: <a href="mailto:webmaster@sun.com">webmaster@sun.com</a> Web: <a href="http://www.sun.com">www.sun.com</a>
34	Enterprise Developer	IBM WebSphere Application Server, Advanced Single Server Edition for Multiplatforms, V4.0	IBM Corporation Phone: 800-772-2227 Email: <a href="mailto:certify@us.ibm.com">certify@us.ibm.com</a> or <a href="mailto:tivcert@us.ibm.com">tivcert@us.ibm.com</a> Web: <a href="http://www-1.ibm.com/certify/index.shtml">www-1.ibm.com/certify/index.shtml</a>
35	Enterprise Developer	Certified Internet Webmaster Enterprise Developer	Prosoft Training Phone: 512-328-6140 Email: <a href="mailto:info@ProsoftTraining.com">info@ProsoftTraining.com</a> Web: <a href="http://www.ProsoftTraining.com">www.ProsoftTraining.com</a>

**Appendix C (continued)**

	<b>Occupation</b>	<b>Certification</b>	<b>Certification Contact</b>
36	Enterprise Integrator	Certified Enterprise Integrator	Society of Manufacturing Engineers Phone: 800-733-4763 or 313-271-1500 Email: cert@sme.org Web: www.sme.org
37	Fiber Optic Technician	Certified Fiber Optic Specialist	The Fiber Optic Association, Inc. Phone: 781-397-2400 Email: info@thefoa.org Web: www.thefoa.org
38	Fiber Optic Technician	Certified Fiber Optic Technician	The Fiber Optic Association, Inc. Phone: 781-397-2400 Email: info@thefoa.org Web: www.thefoa.org
39	Fiber Optics Installer	Fiber Optics Installer (FOI)	Electronics Technicians Association, International Phone: 800-288-3824 or 765-653-8262 Email: eta@indy.tdsnet.com Web: www.eta-sda.com
40	Firewall Specialist	Cisco-Certified Firewall Specialist	Cisco Systems Phone: 800-553-NETS or 408-526-4000 Email: jobs@cisco.com Web: www.cisco.com
41	IC3 Specialist	Cisco-Certified Firewall Specialist	Certiport, Inc. Phone: 888-222-7890 Email: services@certiport.com Web: www.certiport.com
42	Installer	Installer, Levels 1-2	BICSI World Headquarters, Telecommunications Cabling Installation Training Programs Phone: 800-242-7405; 813-979-1991 Email: bicsi@bicsi.org Web: www.bicsi.com
43	Internet Architect	Novell-Certified Internet Architect	Novell, Inc. Phone: 408-967-5000 Web: www.novell.com
44	Internet Business Strategist	Novell-Certified Internet Business Strategist	Novell, Inc. Phone: 408-967-5000 Web: www.novell.com
45	Internet Professional	Novell-Certified Internet Professional	Novell, Inc. Phone: 408-967-5000 Web: www.novell.com

**Appendix C (continued)**

	<b>Occupation</b>	<b>Certification</b>	<b>Certification Contact</b>
46	Internet Security Professional	Certified Internet Webmaster Security Professional	Prosoft Training Phone: 512-328-6140 Email: info@ProsoftTraining.com Web: www.ProsoftTraining.com
47	Internet Webmaster Associate	Certified Internet Webmaster Associate	Prosoft Training Phone: 512-328-6140 Email: info@ProsoftTraining.com Web: www.ProsoftTraining.com
48	Internet-working Professional	Certified Internet Webmaster Internet-working Professional	Prosoft Training Phone: 512-328-6140 Email: info@ProsoftTraining.com Web: www.ProsoftTraining.com
49	Intranet Manager	Novell-Certified Intranet Manager	Novell, Inc. Phone: 408-967-5000 Web: www.novell.com
50	IP Telephony Design Specialist	Cisco-Certified IP Telephony Design Specialist	Cisco Systems Phone: 800-553-NETS or 408-526-4000 Email: jobs@cisco.com Web: www.cisco.com
51	JAVA Developer	Oracle9i, J2EE JAVA Developer	Oracle University Phone: 800-633-0575 Web: education.oracle.com
52	JAVA Programmer	IBM-Certified Programmer for JAVA 2 Platforms	IBM Corporation Phone: 800-772-2227 Email: certify@us.ibm.com Web: www-1.ibm.com/certify/index.shtml
53	JAVA Programmer	Sun-Certified Programmer for JAVA 2 Platforms	Sun Microsystems, Inc. Phone: 800-422-8020 Email: webmaster@sun.com Web: www.sun.com
54	Lotus Notes Application Developer	Certified Lotus Notes Application Developer	Lotus Development Corporation Phone: 800-343-5414 or 617-577-8500 Email: supportweb@lotus.com Web: www.lotus.com
55	Lotus Notes Specialist	Certified Lotus Notes Specialist	Lotus Development Corporation Phone: 800-343-5414 or 617-577-8500 Email: supportweb@lotus.com Web: www.lotus.com

**Appendix C (continued)**

	<b>Occupation</b>	<b>Certification</b>	<b>Certification Contact</b>
56	Lotus Notes System Administrator	Certified Lotus Notes System Administrator	Lotus Development Corporation Phone: 800-343-5414 or 617-577-8500 Email: supportweb@lotus.com Web: www.lotus.com
57	Microsoft Office Specialist	Microsoft Office User Specialist (MOUS)	Microsoft Corporation Phone: 800-688-0496 Email: MSCTECNA@microsoft.com Web: www.microsoft.com/traincert/
58	Microsoft Office Specialist 2000	Microsoft Office Specialist 2000 Certification	Microsoft Corporation Phone: 800-688-0496 Email: MSCTECNA@microsoft.com Web: www.microsoft.com/traincert/
59	Microsoft Office Specialist XP	Microsoft Office Specialist XPCertification	Microsoft Corporation Phone: 800-688-0496 Email: MSCTECNA@microsoft.com Web: www.microsoft.com/traincert/
60	Multicolor Web Offset Press Operator	National Council Certified Operator	National Council for Skill Standards in Graphic Communications Phone: 207-985-9898 Email: BSmith@ncssgc.org Web: www.gain.net/training_meetings/about_ncss.html?print=1&
61	Multiservice Switching Specialist	Cisco-Certified Multiservice Switching Specialist	Cisco Systems Phone: 800-553-NETS or 408-526-4000 Email: jobs@cisco.com Web: www.cisco.com
62	Network Administrator	Lucent-Certified Technical Expert: Associate Level	Lucent Technologies Phone: 877-777-1646 Email: lcse@lucent.com Web: www.lucent.com/certification
63	Network Administrator	Lucent-Certified Technical Expert: ATM Associate Level	Lucent Technologies Phone: 877-777-1646 Email: lcse@lucent.com Web: www.lucent.com/certification
64	Network Administrator	SUN Certified Network Administrator for Solaris Operating Environments	Sun Microsystems, Inc. Phone: 800-422-8020 Email: webmaster@sun.com Web: www.sun.com

**Appendix C (continued)**

	<b>Occupation</b>	<b>Certification</b>	<b>Certification Contact</b>
65	Network Engineer	Novell-Certified Network Engineer	Novell, Inc. Phone: 408-967-5000 Web: www.novell.com
66	Network Security Specialist	Cisco-Certified Network Security Specialist (CCIE)	Cisco Systems Phone: 800-553-NETS or 408-526-4000 Email: jobs@cisco.com Web: www.cisco.com
67	Network Systems Technician	Certified Network Systems Technician (CNST)	Electronics Technicians Association, International Phone: 800-288-3824 or 765-653-8262 Email: eta@indy.tdsnet.com Web: www.eta-sda.com
68	Network Technician	A+, Linux+, Network+ Certification	Computing Technology Industry Association Phone: 630-268-1818 Email: info@comptia.org Web: www.comptia.org
69	Network Technician, Internet	i-Net+ Certification	Computing Technology Industry Association Phone: 630-268-1818 Email: info@comptia.org Web: www.comptia.org
70	Network Technician, Internet, Advanced	Server+ Certification	Computing Technology Industry Association Phone: 630-268-1818 Email: info@comptia.org Web: www.comptia.org
71	Personal Computer Service and Support Professional	Certified Professional – PC Service and Support	The Learning Tree, Inc. Phone: 800-843-8733 Email: uscourses@learningtree.com Web: www.learningtree.com
72	Professional Network Administrator	IBM-Certified Specialist – AS/400 Professional Network Administrator	IBM Corporation Phone: 800-772-2227 Email: certify@us.ibm.com Web: www-1.ibm.com/certify/index.shtml
73	Satellite System Technician	Certified Satellite Installer (CSI)	Electronics Technicians Association, International Phone: 800-288-3824 or 765-653-8262 Email: eta@indy.tdsnet.com Web: www.eta-sda.com

**Appendix C (continued)**

	<b>Occupation</b>	<b>Certification</b>	<b>Certification Contact</b>
74	Server Administrator	Certified Internet Webmaster Server Administrator	Prosoft Training Phone: 512-328-6140 Email: info@ProsoftTraining.com Web: www.ProsoftTraining.com
75	Site Designer	Certified Internet Webmaster Site Designer	Prosoft Training Phone: 512-328-6140 Email: info@ProsoftTraining.com Web: www.ProsoftTraining.com
76	Small Dish Installer (Small DBS Earth Station/ TV Receive Only)	Registered Small Dish Installer	Electronics Technicians Association, International Phone: 800-288-3824 or 765-653-8262 Email: eta@indy.tdsnet.com Web: www.eta-sda.com
77	Software Engineer	Certified Professional – Software Engineering Practice	The Learning Tree, Inc. Phone: 800-843-8733 Email: uscourses@learningtree.com Web: www.learningtree.com
78	Software Engineer	Certified Professional – Software Engineering Process	The Learning Tree, Inc. Phone: 800-843-8733 Email: uscourses@learningtree.com Web: www.learningtree.com
79	Software Engineer	Certified Software Manager	Software Publishers Association Phone: 800-388-7478 Email: csminfo@spa.org Web: www.spa.org
80	Software Manager	Certified Software Manager	Software Publishers Association Phone: 800-388-7478 Email: csminfo@spa.org Web: www.spa.org
81	Solution Developer	Microsoft-Certified Solution Developer	Microsoft Corporation Phone: 800-426-9400 or 425-882-8080 Web: www.microsoft.com/technet/training/default.asp
82	Solution Developer	Solution Developer	Sun Microsystems, Inc. Phone: 800-422-8020 Email: webmaster@sun.com Web: www.sun.com



**Appendix C (continued)**

	<b>Occupation</b>	<b>Certification</b>	<b>Certification Contact</b>
83	Solutions Associate	3 Com-Certified Solutions Associate	3 Com Phone: 800-876-3266 Email: MNS/Administrator@3com.com Web: www.3com.com/training/3comu/certification/index.html
84	Solutions Expert	3 Com-Certified Solutions Expert	3 Com Phone: 800-876-3266 Email: MNS/Administrator@3com.com Web: www.3com.com/training/3comu/certification/index.html
85	Systems Associate	3 Com-Certified Systems Associate	3 Com Phone: 800-876-3266 Email: MNS/Administrator@3com.com Web: www.3com.com/training/3comu/certification/index.html
86	Systems Engineer	Microsoft-Certified Systems Engineer	Microsoft Corporation Phone: 800-426-9400 or 425-882-8080 Web: www.microsoft.com/technet/training/default.asp
87	Systems Engineer	Microsoft-Certified Systems Engineer + Internet	Microsoft Corporation Phone: 800-426-9400 or 425-882-8080 Web: www.microsoft.com/technet/training/default.asp
88	Systems Expert	3 Com-Certified Systems Expert	3 Com Phone: 800-876-3266 Email: MNS/Administrator@3com.com Web: www.3com.com/training/3comu/certification/index.html
89	Technical Consultant	Certified SAP – R/3 Technical Consultant: Workflow 2000	SAP America, Inc. Phone: 610-725-4500 Email: info.america@sap-ag.de Web: www.exto3.sap.com/usa/education/certification/index.asp
90	Technical Consultant	Technical Consultant, Oracle 11i Applications Administrator	Oracle University Phone: 800-633-0575 Web: education.oracle.com
91	Telecommunications Installation & Maintenance Technician	Telecommunications Installation & Maintenance Technician	National Coalition for Telecommunications Education and Learning (NACTEL) Web: www.nactel.org
92	Telecommunications Technician	Telecommunications Technician	BICSI World Headquarters, Telecommunications Cabling Installation Training Programs Phone: 800-242-7405; 813-979-1991 Email: bicsi@bicsi.org Web: www.bicsi.com

**Appendix C (continued)**

	<b>Occupation</b>	<b>Certification</b>	<b>Certification Contact</b>
93	Telecommunications Technician	Telecommunications Technician, Class 1-4	National Association of Radio and Telecommunications Engineers, Inc. (NARTE) Phone: 508-533-8333; 800-89-NARTE Email: narte@narte.org Web: www.narte.org
94	Web Administrator	Web Administrator, Oracle9iAS, Release 2	Oracle University Phone: 800-633-0575 Web: education.oracle.com
95	Web Designer	Novell-Certified Web Developer	Novell, Inc. Phone: 408-967-5000 Web: www.novell.com
96	Web Developer	CIW Web Developer	jCert Initiative Offices Phone: 714-245-7222 Web: www.jcert.org
97	Web Developer	Novell-Certified Web Developer	Novell, Inc. Phone: 408-967-5000 Web: www.novell.com
98	Wireless LAN Design and Support Specialist	Cisco-Certified Wireless LAN Design and Support Specialist	Cisco Systems Phone: 800-553-NETS or 408-526-4000 Email: jobs@cisco.com Web: www.cisco.com

*Source: Texas Skill Standards Board Certifications List, June 2003*

**Appendix D**  
**Training and Certifications Offered through the High Technology**  
**Institute at**  
**Austin Community College Continuing Education, Summer 2005**

<b>Program</b>	<b>Program Description</b>	<b>Certificate Type</b>
A+	CompTIA A+ PC Technician. Prepares students for PC technician. 128 hour program for hardware & software courses.	Industry certification: CompTIA
ASQ	Prepares students for ASQ certification exams: CQA, CQE, CQT/CMI, CSQE & CSSBB	Industry certification: ASQ
AutoCAD	Prepares students to work in computer drafting. 16 to 32 hour programs.	Industry certification: AutoDesk
CCNA	Cisco Certified Network Associate. Prepares students to design, install, and manage local area network infrastructure. 280-hour program.	Industry certification: Cisco Systems
CCNP	Cisco Certified Network Professional. Prepares students to design, install and manage wide area networks. 280-hour program.	Industry certification: Cisco Systems
Cisco Network Security	This course prepares students to take the SECUR and CSPFA exams for the Cisco Firewall Specialist. 70-hour course.	Industry certification: Cisco Systems
CISSP	The course prepares students seeking ISC2 CISSP certification to demonstrate proficiency in ISC2 Common Body of Knowledge (CBK). 48 hour program.	Industry certification: ISC2
IT Project Management	Project Management Institute PMP & CAPM and CompTIA IT Project+ certifications. Prepares students to manage IT projects. 48 hours program	Industry certification: Project Management Institute & CompTIA
Linux+	CompTIA Linux+ Administrator. Prepares students to administer Linux based computers. 40 hour program.	Industry certification: CompTIA
Red Hat Linux	Red Hat Certified Engineer (RHCE) prepares students for Red Hat Linux installation and configuration, system administration, network services, and security. 40 hour program.	Industry certification: Red Hat
Localization Generalist	Prepares students to work in high tech industry as a localization expert. 72 hour program.	Consortium of companies and organizations, including ACC
MCDBA	Microsoft Certified Database Administrator. Prepares students to administer Microsoft SQL Server databases. 192 hour program.	Industry certification: Microsoft

**Appendix D (continued)**

<b>Program</b>	<b>Program Description</b>	<b>Certificate Type</b>
MCSA	Microsoft Certified Systems Administrator. Prepares students to install, administer, and manage Windows computers and networks. 160 hour program.	Industry certification: Microsoft
MCSE	Microsoft Certified Systems Engineer. Prepares students to manage local and wide area networks. 120 hour program.	Industry certification: Microsoft
Network and Server Security	Advanced program in the following areas: Windows Administrator, Linux/Apache Administrator, Auditor, System Administrator, Professional	ACC Certificate
Network+	CompTIA Network+ Technician. Prepares students to work as network technician. 60 hour program.	Industry certification: CompTIA
Oracle DBA OCA	Oracle Certified Associate. Prepares students to administer Oracle databases. 88 hour program.	Industry certification: Oracle Corp
Oracle DBA OCP	Oracle Certified Professional. Prepares students to Manage large scale Oracle databases. 88 hour program.	Industry certification: Oracle Corp
Oracle Developer	Prepares students to write program code that is optimized for Oracle data access. 144 hours.	Industry certification: Oracle Corp
SCA	Sun Certified Administrator. Prepares students to administer Sun Solaris computers. 112 hour program.	Industry certification: Sun
Server+	CompTIA Server+ Technician. Prepares students to work as server technician. 60 hour program.	Industry certification: CompTIA
Video Game Development	Prepares students to design, program, animate and produce video games.	ACC Certificate
Webmaster	Prepares students to design and develop web sites. Approximately 200 hours.	ACC Certificate

## Appendix E

### Profiles of Selected Sub-Baccalaureate Education and Training in Austin

#### Virginia College at Austin

The Virginia College at Austin is a private proprietary institution of higher education offering associate degrees and diploma courses. In summer 2005, 591 students were enrolled in this institution in Austin. Virginia college offers various programs in its Austin Campus that provide students training in foundational skills that can be used in a career in wireless field, including the following programs:

**Cisco Network Administration** (2-Year – Associate of Applied Science Degree): This program prepares students for Wide Area Network administration field. It enables to learn to work with local and wide area networks and to troubleshoot problems in those networks and to operate, install, configure, troubleshoot, upgrade, and maintain microcomputers.

**Computer Network Technician** (1 Year – Diploma): This program prepares for a technical career in job fields such as computer network technician or microcomputer service and repair. This also helps to learn skills to prepare to take the A+ and Network+ certification examinations.

**Linux Network Administration** (2-Year – Associate of Applied Science Degree): This program prepares for a technical career in the computer network administration field. This program prepares for A+, Network+, LCP, and LCA network and computer certifications.

**Microsoft Network Engineer** (2-Year – Associate of Applied Science Degree): This program prepares for a technical career in computer network engineering field. It also prepares for Network+, MCP (Microsoft Certified Professional) and the MCSE (Microsoft Certified Systems Engineer) certifications.

**The Network Security** (2-Year – Associate of Applied Science Degree): This program teaches to construct a secure network, implement and manage corporate networks and implement network security measures.

## Appendix E (continued)

### ITT Technical Institute at Austin

The ITT Technical Institute at Austin offers associate degrees in applied science in the programs that are relevant to help train students develop foundational skills for jobs in the wireless field. The **School of Information Technology** at the Austin campus of ITT Technical Institute offers associate degree programs in the following subjects:

**Computer Network Systems:** The Computer Network Systems option of the IT program helps to prepare to perform tasks associated with installing, upgrading and maintaining computer network systems in typical LAN/WAN environments. This option explores a number of networking and internetworking technologies. Additional curriculum topics, investigated through classroom and laboratory experiences, include introductory computer programming, survey of operating systems, network design and implementation, network systems management and other related technical subjects.

**Software Applications & Programming:** The Software Applications and Programming option of the IT program helps to prepare to perform tasks associated with developing and modifying software applications. Additional curriculum topics, investigated through classroom and laboratory experiences, include programming languages and algorithms, database development and applications and other related technical subjects.

**Web Development:** The Web Development option of the IT program helps to prepare to perform tasks associated with designing, creating and maintaining Web sites. Additional curriculum topics, investigated through classroom and laboratory experiences, include Web authoring with appropriate scripting and/or coding tools, Web application of database technology and other related technical subjects.

The **School of Electronics Technology** at the Austin campus of ITT Technical Institute offers associate degree program in **Computer & Electronics Engineering Technology**: This program prepares for careers in a variety of entry-level positions in electronics and computer technology, such as aviation, communications, computers, consumer products, defense and research and development. This program acquaints students with certain circuits, systems and specialized techniques used in electronics and computer technology career fields and exposes students to a combination of classroom theory and practical application in a laboratory environment.

The **School of Drafting & Design** at the Austin campus of ITT Technical Institute offers associate degree program in **Multimedia**: The Multimedia option of the IT program helps to prepare to perform tasks associated with designing and creating interactive multimedia communications. Additional curriculum topics, investigated through classroom and laboratory experiences, include introductory computer programming, multimedia applications and other related technical subjects.

**Computer Drafting & Design:** The Computer Drafting and Design program is to help to acquire the skills to enter the workplace as a versatile draftsman able to make basic design decisions and capable of addressing the challenges of future technological advances in the drafting and design profession.

## Appendix E (continued)

### CyberTex Company

The CyberTex Company was founded as an Austin startup in 1999, offering a wide range of services in the IT sector, including vocational training, network support and software development. CyberTex has recently expanded training to include other programs such as Medical Assisting and Wireless Networking. Their aim is to provide training in state-of-the-art computer and medical technologies in a professional atmosphere, enabling students to launch successful careers in the 21st century corporate workplace. CyberTex provides marketable skills of high quality to students by analyzing market trends, by counseling with CEO's and by consulting with public agencies for workforce training. CyberTex teaches learners to enter the computer industry as well as existing employees who want to improve their computer skills. In addition, CyberTex has an on-site, Authorized Prometric Testing Center, so one can get trained and certified all at the same location. CyberTex offers in-house as well as online training courses for various skill sets, including the following:

**CompTIA Certification Training:** CompTIA certification programs are the recognized industry standards for foundation-level information technology (IT) skills. CyberTex offers the following CompTIA Certification training program:

-**A+ Training**

-**Network+ Training**

**Microsoft Certification Training:** The Microsoft Certified Professional (MCP) credential is for professionals who have the skills to successfully implement a Microsoft product or technology as part of a business solution in an organization. CyberTex offers the following Microsoft Certification training programs:

-**MCSA Training**

-**MCSE Training**

-**MOS Training**

**CISCO Certification Training:**

-**CCNA Training**

## Appendix E (continued)

### New Horizons Computer Learning Centers

New Horizons Computer Learning Centers has grown since 1982 to become the largest independent IT training company worldwide. They claim to offer more courses, at more times and in more locations than any other company in the computer training industry. New Horizons also claims to be the largest network provider for many technical and certification programs. Its Austin training center offers the following technical and certification programs:

#### Microsoft Training:

Microsoft Certified Professional (MCP)

Microsoft Certified Systems Administrator (MCSA)

Microsoft Certified Application Developer (MCAD)

Microsoft Certified Database Administrator (MCDBA)

Microsoft Certified Desktop Support Technician (MCDST)

Microsoft Certified Solution Developer (MCSD)

Microsoft Certified Systems Engineer (MCSE)

Microsoft Office Specialist (MOS)

#### CompTIA:

CompTIA A+

CompTIA Linux+

CompTIA Network+

CompTIA Project+

CompTIA Security+

**Cisco:** New Horizons offers several Cisco certification programs.

**Help Desk:** The New Horizons Help Desk package includes three certification tracks that help one to become an IT Support Professional: CompTIA's A+, Help Desk Institute's soft skills, and Microsoft's MCDST Certification.

**Information Security courses and certifications** include

Security Awareness Concepts and Practices: An introduction to common security threats and issues, ways to counter them and application of security techniques to common job activities.

Security+ Certification

Security Certified Network Professional Certification(SCNP)

Security Certified Network Architect (SCNA)

Certified Ethical Hacker: This class immerses students in an interactive environment where they will learn how to scan, test, hack, and secure their own systems. Students then learn how intruders escalate privileges and what steps can be taken to secure a system.



## Appendix E (continued)

**New Horizons Training for Certified Information Systems Security Professional Certification:** This course discusses the ten core subject areas fundamental to the understanding of security for CIOs, managers, and engineers.

**Microsoft Certified Systems Administrator on Windows Server 2003: Security Specialization:** The MCSA Security Certification identifies system administrators who specialize in managing, maintaining, and implementing security on the Microsoft platform and as part of a secure computing environment.

**Microsoft Certified Systems Engineer on Windows Server 2003: Security Specialization:** The MCSE Security Engineer on Microsoft Windows 2003 Certification distinguishes systems engineers who specialize in designing, planning, and implementing security on the Microsoft platform and as part of a secure computing environment.

**Linux:** the two leading vendor-neutral certifications for Linux: **Linux+** and **Linux Professional Institute (LPI) Certification**, and Novell's Linux Certification, Novell Certified Linux Professional.

**Citrix:** including preparation for certification tests as **Citrix Certified Administrator (CCA)**, **Citrix Certified Enterprise Administrator (CCEA)** and **Citrix Certified Integration Architect (CCIA)**.

**Novell:** certification and testing for **Certified Novell Administrator (CNA)**, **Certified Novell Engineer (CNE)**, and **Master Certified Novell Engineer (Master CNE)**.